

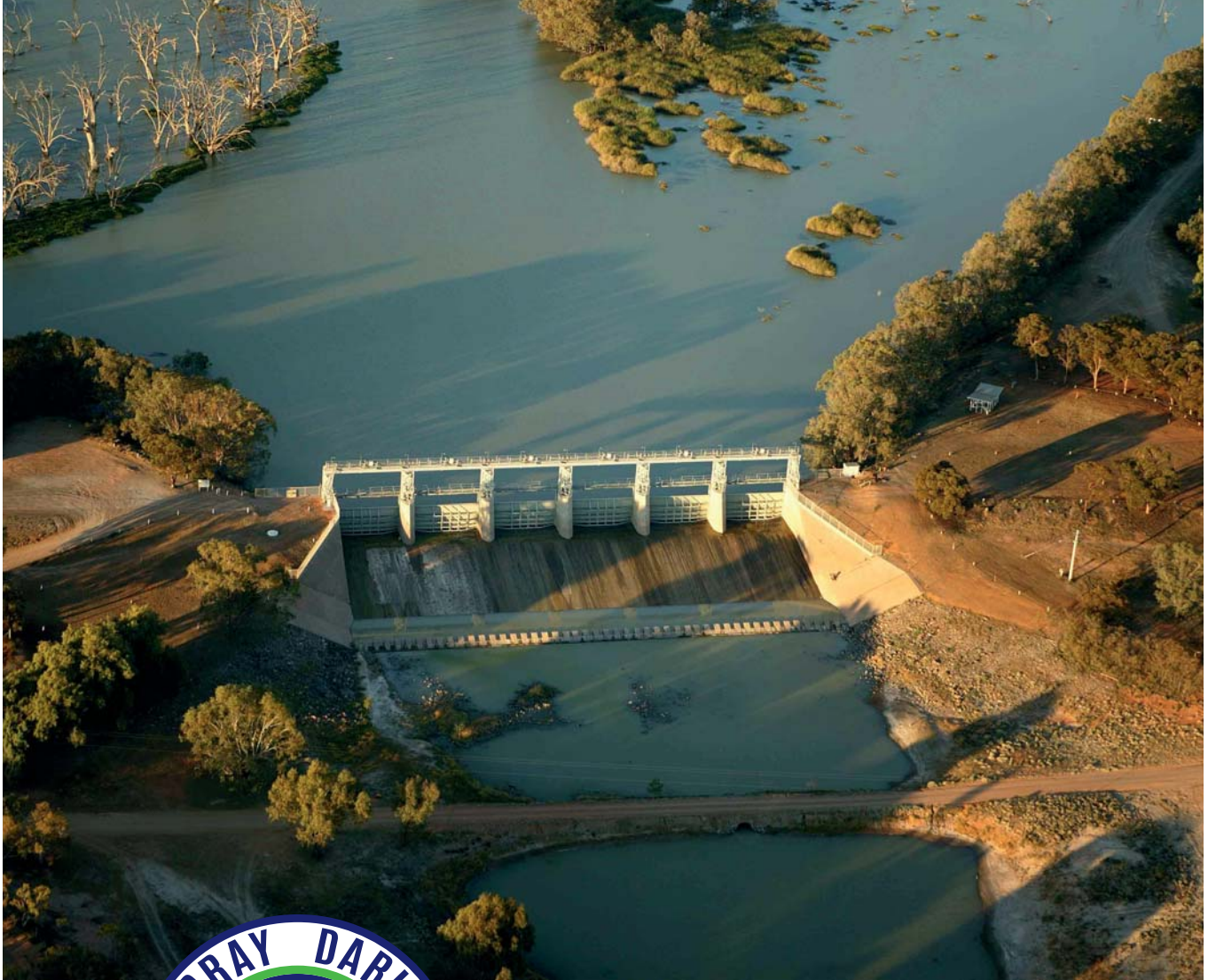
2015-16

Annual Report

It's in the balance



Local Government: Voice of the Basin



72nd annual report of the Murray Darling Association Inc: 2015-16

Incorporated under the Association's Incorporation Act 1984 NSW
Registered number Y 40317-47

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WHAT IS THE MURRAY DARLING ASSOCIATION?

The Murray Darling Association, MDA, is a membership-based peak representative organisation, representing local government and communities across the Murray Darling Basin.

The Basin covers 14pc of the land mass of Australia.

There are 179 local government organisations across the Basin whose communities derive their wellbeing from the resources of the area.

Over eighty of these organisations are currently members of the MDA, with a target of 100pc membership.

The MDA provides local government with the means and opportunity to actively participate in informing water policy.

"If the MDA didn't exist, we'd have to invent it," claims Hon Craig Knowles, Chairman Murray Darling Basin Authority 2011-15, Forbes 2014

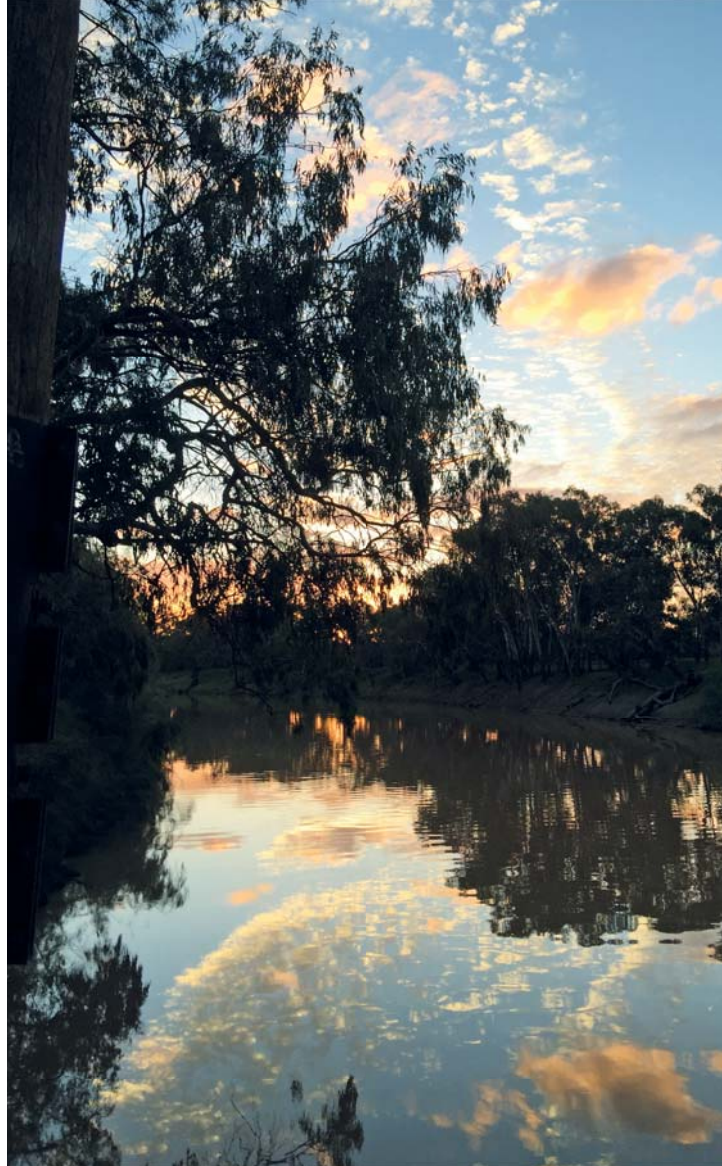
OUR HISTORY

The Murray Darling Association initially formed in 1944.

Its objective was to provide sufficient water supplies and hydro-electricity in support of sustainable production in agriculture, business and industry across the basin.

Importantly, the MDA was instrumental in securing support for the Snowy River Diversion and its associated hydro electricity scheme.

Today, with the implementation of the Basin Plan impacting every community across the basin, the purpose of the MDA has never had greater relevance.



PROUD TO ANNOUNCE THESE ACHIEVEMENTS IN 2016

In support of our theme: Local Government - the Voice of the Basin, the Murray Darling Association can announce a very successful year of achievements including:

- launch of our Strategic Plan 2016-19
- finalisation of our Constitutional Review
- proposal of the Basin Plan Implementation Impacts Evaluation Framework - project proposal (easy for you to say!)

Our strategic objectives for the year ahead include developing the strength and voice of our regions through active engagement by and of our member councils.



WELCOME

Is this really another year in review?

Now in our 72nd, we reflect here on a year of solid achievements, significant reform, and new growth in our organisation.

Highlights include: the publication of our Strategic Plan 2016-19, the extensive consultation that has driven the review of our Constitution, and our proposal for the development of a framework that will help all communities and levels of government to measure and assess the social and economic impacts of the implementation of the Basin Plan.

With this work, the MDA has now set the foundations to ensure local government is recognised in its rightful place working alongside our state and federal government counterparts to deliver the best possible outcomes under the Basin Plan for the communities we represent.

The MDA, as the collective voice of local government on Basin issues is uniquely placed to ensure local knowledge, and effective collaboration delivers Basin-wide solutions to the challenges facing our rural and regional communities.

On behalf of the Murray Darling Association, we would like to thank those of you who have helped shape the Strategic Plan 2016-19.



This Plan also provides a platform for genuine local government and community collaboration to understand the issues facing our regions.

Working together, with local government at the core of our membership we can achieve cost efficiencies, generate best practice, stimulate informed debate, identify positive outcomes and most importantly, recognise our shared future.

As you will see in the following report, there have been a number of significant projects launched and achievements completed, all in the context of a new era for the MDA.

Our thanks must go to the members past and present of our board, and their supporting councils, all of whom have worked hard throughout the year to deliver on our ambitious program, and set the foundations for an even greater year ahead!

With your active participation, our voice will be as strong as we make it!

Cr David Thurley
National President

Emma Bradbury
Chief Executive Officer

CONTENTS

What is the Murray Darling Association?	1
Our history	1
Proud to announce these achievements in 2016	1
Welcome	2
Board Members, staff & life members	4
Basin Plan Implementation impacts evaluation framework	5
Membership and governance	6
Our members	7
Our constitution and governance	7
Sharing the vision of a healthy Murray-Darling Basin	8
Councils of the Murray-Darling Basin	9-11
Online Presence	11
Memorandum of Understanding	12
Presidents & AGMs	13
Committee Report	14
Profit and Loss statement	15
Statement of Financial Position	16
Statement of Changes in Equity	17
Statement of Cash Flows	18
Notes to the Financial Statements	19-26
Statement by Members of the Committee	27
Auditor's Report	28-29



The Murray Darling Association's board is constituted by representatives of the Chairing Council of the twelve regions of the Murray-Darling Basin.

Each region is comprised of local government areas and municipalities that share common interests, resources, catchments and environmental systems.

BOARD MEMBERS 2015-16

Region 1	National President	Cr David Thurley	Albury City Council
Region 2	Chairperson	Mr Des Bilske	Edwards River Council
Region 3	Chairperson	Mayor Leigh Byron	Balranald Shire Council
Region 4	Chairperson	Mr Gerard Jose	Mildura Rural City Council
Region 5	Chairperson	Cr Kevin Myers	Mid-Murray Council
Region 6	Vice President	Cr Barry Featherston	Alexandrina Council
Region 7	Treasurer	Cr Peter Jamieson	City of Port Adelaide Enfield
Region 8	Vacant		
Region 9	Chairperson	Mayor Paul Maytom	Leeton Shire Council
Region 10	Chairperson	Mr Murray Wood	Dubbo City Council
Region 11 & 12	Vacant		

STAFF 2015-16

Ms Emma Bradbury	Chief Executive Officer
Mr Peter Gray	Finance Manager
Ms Dianne Ross	Office Manager
Mr Nathan Giles	Volunteer



VALE

Farewell to Life Member, David Dalzell. From Whyalla, David was treasurer for many years serving on the Board from the early 1990s. Instrumental in establishing the association's Foundation in 1996, David also played a key role in the association's foray into projects and consultancies.

LIFE MEMBERS

Mr Graham Camac Meningie SA
Mr Max Moor Barmah NSW
Ms Pauline Frost Adelaide SA
Mr Phillip Moore Melbourne Vic
Mr Don Oberin Echuca Vic
Mr Les Hill Berri SA
Mr Brian J Grogan OAM Mildura Vic
Mr Ken Rogers Dubbo City NSW
Dr Terry Hillman AM Lavington NSW
Mr Phillip Potter Narooma NSW
Mr Jim Hullick OAM Adelaide SA
Mr Wulf Reichler Brewarrina NSW
Mr Jack James Larkin OAM Spring Gully Qld
Mr J Bede Mecham Wagga Wagga NSW
Mr Kevin Pell OAM Nathalia Vic
Mr Bill Gorman Mulwala NSW



BASIN PLAN IMPLEMENTATION IMPACTS EVALUATION FRAMEWORK

The MDA is committed to develop a rigorous and repeatable Basin Plan impacts evaluation framework and methodology against which the social and economic impacts of the plan can be measured and assessed.

We recognise that we must be able to identify and distinguish short term, unrelated, and one-off impacts from the underlying performance of the Plan, and we have partnered with the Western Research Institute to engage the technical expertise required to develop a sound methodology.

With an effective assessment tool, the MDA aims to enable our members and stakeholders to:

- identify social and economic impacts to rural and regional communities as a result of the Basin Plan
- distinguish short term and one off impacts from the underlying performance of the Basin Plan
- identify and develop targeted solutions

- enable better region-wide decision-making and the development of regional solutions
- identify and clarify stakeholder responsibility
- strengthen the credibility and efficacy of our advocacy
- promote evidence-based decision-making.

These are significant benefits that will provide evidence-based data upon which communities and the responsible authorities can rely on to build shared understandings and better relationships as the implementation of the Basin Plan progresses.

For a full copy of the project proposal go to: <http://www.mda.asn.au>.





A NEW BEGINNING FOR A BRIGHTER FUTURE

Since its foundation in 1944, the MDA has boasted an enviable passion and commitment of our members, and an essential priority of purpose.

As with any organisation, the need for clear direction and good governance is a constant imperative.

The definitive history *Up and Doing: A brief history of the Murray Valley Development League and the Murray Darling Association from 1944 to 2014* by Adrian Wells notes that the question of whether to disband or fight-on has been considered by the board of the MDA on more than one occasion, from as far back as 1952.

And so too it was in 2015.

Lacking direction and fighting confusion over voting rights at consecutive AGMs; a decline in memberships; increase in expectations; financial uncertainty; compliance gaps; and high turnover at board level, a turning point emerged for the MDA.

At this cross-road, the board considered the challenges and the options before it.

On this occasion, as before, the board, our members and stakeholders across all levels of government have been resolute.

**Our purpose is essential.
We will endure.**

The resilience of the MDA is equal to the communities we represent.

Some tough decisions, hard work, and dogged determination later, the board resolved unanimously to take the steps necessary to develop and deliver an effective and essential strategy.

The result is a lean, focused and dynamic organisation, valued and respected for its proud history, hard work, and commitment. We stand firm to represent local government for the benefit of the communities of the Murray-Darling Basin.

A new era begins for the MDA.



OUR MEMBERS

The MDA has four categories of membership:

- **Member Council**
- **Member Organisation**
- **Individual Member**
- **Life Member.**

179 municipalities are connected with and derive their wellbeing from the resources of the Murray-Darling Basin.

Councils provide over 97pc of our core funding, and are the foundation and future of our organisation.

Local government members pay a membership fee based on population size, and are represented by delegates to the MDA, usually the Mayor and CEO or GM.

Supported by organisations, staffed by skilled and experienced professionals, and

informed by a diverse make-up of elected representatives, local government is the primary MDA membership category.

Member organisations and individuals ensure that there is always a broad representation of social and economic interests and experience from across the community to inform the discussion at the regional level.

Each region is entitled to elect a number of delegates from these categories to represent them and vote at the National Conference and AGM.

Life members are recognised for their outstanding contribution to Basin communities. They have and continue to contribute a wealth of knowledge and experience to the MDA.

OUR CONSTITUTION AND GOVERNANCE

In 2014, the Board resolved to review the Constitution for compliance with current legislation.

The stated objectives of the review were to:

- resolve all ambiguity as to membership rights and voting entitlements
- establish a voting structure that provided equity for members, and re-established the primacy of the voice of local government
- to retain, wherever possible, the founding intent articulated in the current constitution.

Andrew Sherman, an awarded expert in Local Government Law and Water Law of Russell Kennedy Lawyers was approached to provide legal advice. Andrew agreed

to work with the MDA to assist with the review, drawing on both his expertise and the many years of association with the MDA.

Since then an extensive program of consultation, engagement and review has been undertaken with the membership through the regional meetings. A further session at the strategic planning workshop, in Echuca in February provided board members as regional reps to further contribute to the process.

The result is a comprehensive and compliant constitution, fit for purpose, and able to take our organisation into the future with clarity and confidence.

The Constitution 2016 is commended to the membership for adoption at the 2016 National Conference and AGM.

SHARING THE VISION OF A HEALTHY MURRAY-DARLING BASIN

Through the prism of local government, we all aspire to support economic growth and development; healthy, happy, vibrant people; and a sustainable natural and built environment.

How we achieve that aspiration will vary from council to council, region to region, state to state.

We recognise that our regions represent the interests, issues and circumstances of a wide array of communities across a vast tract of the Australian continent.

The councils of the MDA work together to better understand the unique issues that define, challenge and shape our regions.

In the year ahead, our regions will continue this work to develop regional strategic plans and advocacy priorities that will help inform policy and achieve shared solutions.



COUNCILS OF THE MURRAY-DARLING BASIN

REGION ONE Chair Albury City Council, Cr David Thurley

Albury City Council	Baw Baw Shire Council	Snowy Monaro Shire Council
Federation Council	Benalla Rural City Council	Wangaratta Rural City Council
Indigo Shire Council	East Gippsland Shire Council	Wodonga City Council
Towong Shire Council	Greater Hume Shire Council	
Alpine Shire Council	Mansfield Shire Council	

REGION TWO Chair Edwards River Council, Mr Des Bilske

Berrigan Shire Council	Edward River Council	Mitchell Shire Council
Campaspe Shire Council	Greater Bendigo City Council	Murrindindi Shire Council
Murray River Council	Greater Shepparton City Council	Strathbogie Shire Council
Moira Shire Council	Macedon Ranges Shire Council	Whittlesea City Yarra Ranges Shire Council

REGION THREE Chair Balranald Shire Council, Cr Leigh Byron

Gannawarra Shire Council	Balranald Shire Council	Moorabool Shire Council
Loddon Shire Council	Buloke Shire Council	Mount Alexander Shire Council
Murray River Council	Central Goldfields Shire Council	Northern Grampians Shire
Ararat Rural City Council	Hepburn Shire Council	Pyrenees Shire Council
Ballarat City Council	Horsham Rural City Council	Swan Hill Rural City Council

REGION FOUR Chair Mildura Rural City Council, Mr Gerard José

Broken Hill City Council	Wentworth Shire Council	Yarriambiack Shire Council
Central Darling Shire	Hindmarsh Shire Council	
Mildura Rural City Council	West Wimmera Shire Council	

REGION FIVE Chair Mid-Murray Council, Cr Kevin Myers

District Council of Loxton Waikerie	Mid Murray Council	District Council of Karoonda East Murray
Renmark Paringa Council	Berri Barmera Council	

REGION SIX Chair Alexandrina Council, Cr Barry Featherston

Alexandrina Council	The Rural City of Murray Bridge	Southern Mallee District Council
Coorong District Council	City of Victor Harbour	
Tatiara District Council	Kingston District Council	

REGION SEVEN Chair City Of Port Adelaide Enfield, Cr Peter Jamieson

Campbelltown City Council	Town of Walkerville	City of Salisbury
City of Burnside	Adelaide City Council	City of Tea Tree Gully
City of Holdfast Bay	City of Charles Sturt	City of Unley
City of Norwood Payneham & St Peters	City of Marion	District Council of Yankalilla
City of Playford	City of Mitcham	The District Council of Mount Barker
City of West Torrens	City of Onkaparinga	Town of Gawler
Northern Areas Council	City of Port Adelaide Enfield	
	City of Prospect	

REGION EIGHT Vacant

District Council of Barunga West	The District Council of Mallala	Whyalla City Council
District Council of Orroroo/Carrieton	The District Council of Mount Remarkable	Wakefield Regional Council
District Council of Yorke Peninsula	The District Council of Peterborough	Adelaide Hills Council
Light Regional Council	Port Pirie Regional Council	Clare and Gilbert Valleys Council
Port Pirie Regional Council	The Regional Council of Goyder	District Council of the Copper Coast
The Barossa Council		Port Augusta City Council

REGION NINE Chair Leeton Shire Council, Mayor Paul Maytom

Griffith City Council	Wagga Wagga City Council	June Shire Council
Gundagai Shire Council	Australian Capital Territory Government	Palerang Council
Hay Shire Council	Bega Valley Shire Council	Queanbeyan City Council
Leeton Shire Council	Coolamon Shire Council	Temora Shire Council
Lockhart Shire Council	Cootamundra Shire Council	Weddin Shire Council
Murrumbidgee Shire Council	Eurobodalla Shire Council	Yass Valley Council
Narrandera Shire Council	Carrathool Shire Council	Hilltops Shire Council
Tumut Shire Council		

REGION TEN Chair Dubbo City Council, Mr Murray Wood

Bourke Shire Council	Cabonne Council	Orange City Council
Forbes Shire Council	City of Lithgow Council	Parkes Shire Council
Lachlan Shire Council	Cobar Shire Council	Singleton Shire Council
Narromine Shire Council	Cowra Shire Council	Upper Hunter Shire Council
Warren Shire Council	Gilgandra Shire Council	Upper Lachlan Shire Council
Bathurst Regional Council	Goulburn Mulwaree Council	Warrumbungle Shire Council
Bogan Shire Council	Mid-Western Regional Council	Wellington Shire
Bland Shire Council	Muswellbrook Shire Council	Western Plains Regional Council
Blayney Shire Council	Oberon Council	

REGION ELEVEN Vacant

Brewarrina Shire Council	Glen Innes Severn Council	Liverpool Plains Shire
Coonamble Shire Council	Goondiwindi Regional Council	Narrabri Shire Council
Gwydir Shire Council	Gunnedah Shire Council	Tamworth Regional Council
Moree Plains Shire Council	Guyra Shire Council	Tenterfield Shire Council
Walgett Shire Council	Inverell Shire Council	Uralla Shire Council
Armidale Dumaresq Council		Walcha Council

REGION TWELVE Vacant

Paroo Shire Council	Bulloo Shire Council	Murweh Shire Council
Southern Downs Regional Council	Central Highlands Regional Council	Quilpie Shire Council
Toowoomba Regional Council	Goondiwindi Regional Council	Scenic Rim Regional Council
Balonne Shire Council	Lockyer Valley Regional Council	South Burnett Regional Council
Blackall Tambo Regional Council	Maranoa Regional Council	Western Downs Regional Council

For all MDA info, go to: mda.asn.au

Our members and the interested public are informed of projects, meetings, documents, opportunities, partnerships, in fact anything to do with Murray Darling Association, at our website.

Hand in hand with our rejuvenated social media, you can experience realtime online communications at:

- mda.asn.au
- twitter.com/MurrayDarlingAs
- facebook.com/pages/Murray-Darling-Association-Inc



MEMORANDUM OF UNDERSTANDING

BETWEEN

Murray–Darling Basin Authority (MDBA)

and

Murray Darling Association Inc. (MDA)

The parties seek to establish a strategic alliance which will maximise their collective energies, engagement and influence for the overall benefit of the Murray–Darling Basin and the communities dependent on the basin's resources, via the implementation of the Basin Plan.

The parties recognise the importance of mutual cooperation, consultation and knowledge sharing, and through respect and commitment to their ongoing relationship have hereby reached the following understanding:

The Parties

The MDBA was established under the Commonwealth Water Act 2007 as an independent, expertise-based statutory agency. Its role includes advising a six-member Authority, of which the Chief Executive is a member, about Basin-wide strategy, policy and planning. MDBA undertakes activities that support the sustainable and integrated management of the water resources of the Murray–Darling Basin in a way that best meets the social, economic and environmental needs of the basin and its communities.

The MDA was founded in 1944 as the Murray Valley Development League. It is an association of local government municipalities in New South Wales, Queensland, South Australia, and Victoria, as well as community groups, businesses, individuals and agencies with an interest in ensuring that the Murray–Darling Basin continues as a viable and valuable asset for all Australians.

The MDA provides a focus for local government and community participation in the major natural resource issues of the Murray–Darling Basin. It provides information, facilitates debate, identifies needs and priorities, undertakes projects and education initiatives, and promotes research. Since 1944, the MDA has contributed to a number of important initiatives. These include water conservation, decentralisation, tourism, the Snowy Scheme, catchment management, water quality, regional development, formation of the Murray–Darling Basin Ministerial Council, promotion of dry land salinity control measures and developed awareness and managed pest plants and animals.

The Nature of the Collaboration

Local government clearly plays a key role in the governance of the Murray–Darling Basin. The MDBA places a great importance on knowledge generation and access to that knowledge by its community partners so that effective water management decision making is supported. The MDBA thereby recognises the valuable role of the MDA in drawing on local government knowledge from across the basin and respects its insight, expertise and understanding of its more than 100 member local government councils and of the wider community membership throughout and beyond the Murray–Darling Basin. The importance of working closely with the MDA will remain crucial as the MDBA continues to advance water reform activities in the basin.

The MDA recognises the MDBA as the primary body for the coordinated management of water resources in the Murray–Darling Basin, with the responsibility for establishing and pursuing the directives and policies as set out under the Water Act, the Basin Plan, in the Murray–Darling Basin Agreement, and as directed by the Murray–Darling Basin Ministerial Council.

This Memorandum of Understanding will be reviewed after five years of its date of signing.

Shared Objectives

In recognition of the commonality of the work undertaken and therefore the mutual challenges faced, both parties agree:

1. The inter-relationship between an informed basin community and good decision making is acknowledged and both parties will strive to reach excellence in information exchange and collaboration. This may include providing advice, if possible, on relevant matters if requested by the other party, regularly providing relevant and up-to-date information to the other party and cooperating to provide the best possible local government and community engagement and representation on key water management issues.
2. Local government issues within the Murray–Darling Basin should be given due consideration in the implementation of basin policies and programs.
3. To attend, where possible, or provide opportunities to disseminate relevant material at each party's respective meetings, forums and conferences.

Specifically:

- the MDBA chairman and/or chief executive will confer quarterly with the MDA president and/or general manager to provide updates and exchange information.
- the parties will mutually support and, where appropriate, promote information exchange between themselves, constituent members (local authorities) and government agencies as appropriate.
- involve the MDA in the gathering and collection of data as it relates to the MDBA's monitoring and evaluation framework and reporting requirements dealing with social and economic impacts. The MDBA will consider resource implications of such work and will assist where appropriate.

Resourcing and Financial Arrangements

This document is not intended to create binding or legal obligations on either party. Neither party has any authority to act on behalf of other parties unless specifically granted.

Both parties shall ensure that there is a direct reporting line in their respective organisations to facilitate efficient and timely information exchange.

Both parties agree to make available and cover any costs of such of their staff and resources, as they may separately find possible and appropriate, to work on and mutually benefit from the collaboration.

Intellectual Property

Nothing in this Memorandum of Understanding amounts to a licence or transfer of any intellectual property or information disclosed. Each of the parties agrees to keep as commercial-in-confidence information disclosed by the other party on a confidential basis.

Marketing and Publicity

Both parties agree to consult each other and gain consent before publicly promoting any joint collaboration that may arise from this Memorandum of Understanding.

Review and Evaluation

Parties shall endeavour, where possible to regularly visit local government bodies for proper review and evaluation of the benefits of infrastructure investments made as a result of Basin Plan initiatives or other factors that have resulted in new investments for those local government communities and regions, where multiple local councils are sharing investment and working together.

For and on behalf of MDBA

The Hon Craig Knowles – Chairman MDBA

Date 12.08.2013

For and on behalf of MDA

Mr. Ken Rogers – President MDA

Date 13.11.13



Working together with the
MDA for the overall benefit
of the Murray Darling Basin
and its communities.

PRESIDENTS

DG Padman	Albury City Council	1944-5
JG Strangman	District Council of Waikerie	1952-56
Henry Lester Smith OBE	Gannawarra Shire Council	1956-60
E Verco Whyte	Wentworth Shire Council	1960-65
Robert S Rankin OBE	Shire of Campaspe	1965-68
Tom E Pearsall	Albury City Council	1968-71
Paul Gerard Schmidt	District Council of Mannum	1971-74
Jim W Gemmell	Moirra Shire Council	1974-77
Jack J Larkin OAM	Swan Hill Shire	1977-82
Don K Oberin	Shire of Campaspe	1982-86
Jim M Hullick OAM	Adelaide City Council	1986-89
Graham C Camac	Coorong District Council	1989-92
Max Moor	Moirra Shire Council	1992-98
Ray Trestrail	Albury City Council	1998-2000
Brian Sharp OAM	Shire of Murray	2000-03
Brian J Grogan OAM	Mildura Rural Council	2003-06
Bill Gorman	Corowa Shire Council	2006-09
Ken Rogers	Dubbo City Council	2009-13
Cr Greg Toll	Shire of Campaspe	2013-15
Cr David Thurley	Albury City Council	2015-



ANNUAL GENERAL MEETINGS

1	1945	Albury NSW	25	1969	Waikerie SA	49	1993	Wentworth NSW
2	1946	Shepparton Vic	26	1970	Mildura Vic	50	1994	Yarrowonga Vic
3	1947	Murray Bridge SA	27	1971	Kerang Vic	51	1995	Broken Hill NSW
4	1948	Swan Hill Vic	28	1972	Murray Bridge SA	52	1996	Barmera SA
5	1949	Wentworth NSW	29	1973	Echuca Vic	53	1997	Swan Hill Vic
6	1950	Berri SA	30	1974	Corowa NSW	54	1998	Strathalbyn SA
7	1951	Corowa NSW	31	1975	Loxton SA	55	1999	Moama NSW
8	1952	Victor Harbor	32	1976	Wodonga Vic	56	2000	Brewarrina NSW
9	1953	Albury NSW	33	1977	Camberwell Vic	57	2001	Buronga NSW
10	1954	Mildura Vic	34	1978	Swan Hill Vic	58	2002	Whyalla SA
11	1955	Kerang Vic	35	1979	Berri SA	59	2003	Corowa NSW
12	1956	Melbourne Vic	36	1980	Deniliquin NSW	60	2004	Renmark SA
13	1957	Barmera SA	37	1981	Wentworth NSW	61	2005	Dubbo NSW
14	1958	Deniliquin NSW	38	1982	Murray Bridge SA	62	2006	Barham NSW
15	1959	Mt Beauty Vic	39	1983	Echuca Vic	63	2007	Bourke NSW
16	1960	Renmark SA	40	1984	Adelaide SA	64	2008	Leeton NSW
17	1961	Swan Hill Vic	41	1985	Jerilderie	65	2009	Elizabeth SA
18	1962	Albury NSW	42	1986	Mildura Vic	66	2010	Beechworth Vic
19	1963	Victor Harbor SA	43	1987	Albury NSW	67	2011	Dalby Qld
20	1964	Mildura Vic	44	1988	Renmark SA	68	2012	Mildura Vic
21	1965	Yarrowonga Vic	45	1989	Barham NSW	69	2013	Goolwa SA
22	1966	Adelaide SA	46	1990	Murray Bridge SA	70	2014	Tumut NSW
23	1967	Shepparton Vic	47	1991	Cobram Vic	71	2015	Berrigan NSW
24	1968	Deniliquin NSW	48	1992	Whyalla SA	72	2016	Dubbo NSW

MURRAY DARLING ASSOCIATION INC.

COMMITTEE REPORT

Your committee members submit the financial report of Murray Darling Association Inc. for the financial year ended 30 June 2016.

COMMITTEE MEMBERS

The names of the committee members in office at any time during or since the end of the year are:

Cr David Thurley	National President	Elected Dec 2015
Cr Barry Featherston	Vice President	Elected Aug 2015
Cr Peter Jamieson	Treasurer	
Cr David Thurley	Chair Region 1	
Mr Des Bilske	Chair Region 2	Jan 2016
Cr Leigh Byron	Chair Region 3	May 2016
Gerard José (Acting)	Chair Region 4	Feb 2016
Cr Kevin Myers	Chair Region 5	
Cr Barry Featherston	Chair Region 6	Aug 2015
Cr Peter Jamieson	Chair Region 7	
Vacant	Chair Region 8	
Cr Paul Maytom	Chair Region 9	
Mr Murray Wood	Chair Region 10	
Vacant	Chair Region 11	
Vacant	Chair Region 12	
Cr Greg Toll	Region 2	Resigned Dec 2015
Cr Oscar Aertssen	Region 3	Resigned Nov 2015
Cr Judi Harris	Region 4	Retired Aug 2015
Cr Frank Tuckwell	Region 6	Retired Aug 2015
Mr Rodney Button	Region 8	Retired Jan 2016

PUBLIC OFFICER

Cr Emma Bradbury	Public Officer	Jan 2016
Mr Bill Gorman	Public Officer	Retired Jan 2016

PRINCIPAL ACTIVITIES

The principal activities of the association during the financial year were:

To provide effective representation of local government and communities of the Murray Darling Basin at state and federal level in the management of Basin Resources by providing information, facilitating informed debate, and seeking to influence government policy.

SIGNIFICANT CHANGES

No significant change in the nature of these activities occurred during the financial year.

OPERATING RESULT

The profit/(loss) from ordinary activities for the year after providing for movements in unexpected Project Funds was (\$16,055) - [2015: (\$313,160)].

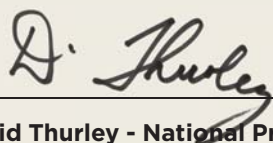
SURPLUS FUNDS

The incorporated association is prohibited under its rules from making any distribution of surplus funds to its members.

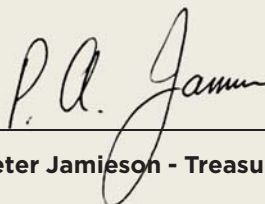
COMMITTEE MEMBERS' BENEFITS

No committee member has received or become entitled to receive, during or since the end of financial year, a benefit because of a contract made by the incorporated association or a related body corporate with the committee member, a firm of which a committee member is a member or an entity in which a committee member has a substantial financial interest.

Signed in accordance with a resolution of the members of the committee:



Cr David Thurley - National President



Cr Peter Jamieson - Treasurer

Dated: 7th October, 2016

MURRAY DARLING ASSOCIATION INC.

PROFIT AND LOSS STATEMENT

FOR THE YEAR ENDED 30 JUNE 2016

	Note	2016 \$	2015 \$
INCOME			
Memberships	2	194,680	176,695
Operating Income	3	9,334	28,690
Activities	4	42,987	43,972
External Projects	5	7,731	89,290
Interest Received	6	1,732	3,519
Other Revenue	7	7,179	3,226
Profit On Sale of Non-Current Assets		-	2,967
Loss On Sale of Non-Current Assets		-	(1,158)
		263,643	347,201
LESS EXPENDITURE			
Administration Costs		-	916
Advertising		9,807	12,422
Activities, Conferences & Events		21,959	10,891
Bank Charges		527	1,117
Borrowing Expenses		629	-
Consultancy Fees		3,819	-
Contract Work		-	1,088
Computer Costs & Charges		4,550	5,344
Depreciation - Motor Vehicles		7,414	12,417
Depreciation - Office Furniture and Equipment		225	326
Depreciation - Low Value Pool		566	-
Donations		-	100
Electricity		-	1,905
Employees Entitlement	8	(23,093)	283
Entertainment Expenses		1,039	192
External Projects		-	250,699
Fines & Penalties		-	515
Fringe Benefits Tax		2,356	-
Insurance	9	6,814	2,638
Interest Paid		2,422	2,471
Legal Costs		560	-
Low Cost Asset (write off)		513	-
Meetings		4,376	-
Motor Vehicle Expenses - Car	10	4,989	8,892
Postage		1,300	5,531
Printing & Stationery		6,817	13,952
Professional Fees	11	13,636	66,621
Rates and Taxes	12	716	572
Rent		19,762	18,838
Repairs & Maintenance	13	209	2,744
Staff Training and Welfare		1,607	1,433
Subscriptions, Journals and Magazines		105	1,464
Superannuation Contributions		10,412	15,364
Telephone & Communications		7,792	12,278
Travel Expenses		6,614	22,350
Uniforms		73	-
Wages	14	161,183	184,505
Waste Disposal		-	2,493
		279,698	660,361
NET OPERATING PROFIT (LOSS) FOR THE YEAR		(16,055)	(313,160)
OTHER INCOME (EXPENSES) FOR THE YEAR		-	-
TOTAL PROFIT (LOSS) FOR THE YEAR		(16,055)	(313,160)

The accompanying notes form part of these financial statements.

MURRAY DARLING ASSOCIATION INC.

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2016

	Note	2016 \$	2015 \$
ASSETS			
CURRENT ASSETS			
Cash on hand	15	89,602	220,827
Accounts receivable and other debtors	16	4,987	6,070
Other current assets	17	212	3,762
TOTAL CURRENT ASSETS		94,801	230,659
NON-CURRENT ASSETS			
Financial assets	18	166,600	144,050
Property, plant and equipment	19	30,746	35,954
TOTAL NON-CURRENT ASSETS		197,346	180,004
TOTAL ASSETS		292,147	410,663
LIABILITIES			
CURRENT LIABILITIES			
Accounts payable and other payables	20	32,286	61,107
Borrowings	21	3,308	3,308
Provisions	22	6,193	41,979
Other	23	44,241	100,336
TOTAL CURRENT LIABILITIES		86,028	206,730
NON-CURRENT LIABILITIES			
Borrowings	21	10,423	14,732
TOTAL NON-CURRENT LIABILITIES		10,423	14,732
TOTAL LIABILITIES		96,451	221,462
NET ASSETS		195,696	189,201
MEMBERS' FUNDS			
Reserves	24	61,673	39,123
Retained earnings		134,023	150,078
TOTAL MEMBERS' FUNDS		195,696	189,201

The accompanying notes form part of these financial statements.

MURRAY DARLING ASSOCIATION INC.

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2016

	Retained Earnings \$	Asset Revaluation Reserve \$	Total \$
BALANCE AT 1 JULY 2014	463,238	-	463,238
COMPREHENSIVE INCOME			
Profit (loss) for the year	(313,160)	-	(313,160)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	(313,160)	-	(313,160)
OTHER	-	39,123	
TOTAL OTHER	-	39,123	39,123
BALANCE AT 30 JUNE 2015	150,078	39,123	189,201
BALANCE AT 1 JULY 2015	150,078	39,123	189,201
COMPREHENSIVE INCOME			
Profit (loss) for the year	(16,055)	-	(16,056)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	(16,055)	-	(16,056)
OTHER			
REVALUATIONS	-	22,550	22,550
TOTAL OTHER	-	-	-
BALANCE AT 30 JUNE 2016	134,023	61,673	195,695

The accompanying notes form part of these financial statements.

MURRAY DARLING ASSOCIATION INC.

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2016

	Note	2016 \$	2015 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Grant Receipts		-	37,500
Other Receipts		293,198	580,673
Interest Received		1,732	3,099
Payments to Suppliers & Employees		(418,221)	(591,491)
Interest Paid		(629)	(2,471)
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	28	(123,920)	27,310
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of Property Plant & Equipment		(2,997)	(35,299)
Proceeds from Sale of Assets		-	38,182
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES		(2,997)	2,883
CASH FLOWS FROM FINANCING ACTIVITIES			
Additional Borrowings		-	14,118
Borrowing Repayments		(4,308)	(6,344)
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES		(4,308)	7,774
Net increase (decrease) in cash held		(131,225)	37,967
Cash on hand at beginning of financial year		220,827	182,860
Cash on hand at end of financial year	28	89,602	220,827

The accompanying notes form part of these financial statements.

MURRAY DARLING ASSOCIATION INC.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2016

1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This financial report is a special purpose financial report that has been prepared in order to satisfy the financial reporting requirements of the Associations Incorporation Act (NSW) 2009 and the Associations Incorporation Regulation (NSW) 2010. The Board has determined that the not-for-profit Association is not a reporting entity.

The financial report covers Murray Darling Association Inc. as an individual entity. Murray Darling Association Inc. is a not-for-profit association incorporated in New South Wales under the Associations Incorporation Act (NSW) 2009 and the Associations Incorporation Regulation (NSW) 2010.

The financial report has been prepared on a going concern and accruals basis, and is based on historic costs and does not take into account changing money values, or except where specifically stated, current valuations of non-current assets. The financial statements are presented in Australian dollars, which is also the Association's functional currency.

The following significant accounting policies, which are consistent with the previous period unless stated otherwise, have been adopted in the preparation of these financial statements.

(a) Income Tax

No provision for income tax has been raised as the Association is exempt from income tax pursuant to Division 50, section 50-10 of the Income Tax Assessment Act 1997.

(b) Property, Plant and Equipment

Fixed Assets are carried at cost less, where applicable, any accumulated depreciation. The depreciable amount of all Fixed Assets is depreciated over the useful lives of the assets to the association commencing from the time the asset is held ready for use.

The carrying amount of plant and equipment is reviewed annually by the committee to ensure it is not in excess of the recoverable amount. The recoverable amount is assessed on the basis of expected net cash flows that will be received from the asset's employment and subsequent disposal. The expected net cash flows have been discounted to present values in determining recoverable amounts.

Depreciation

The depreciable amount of all fixed assets is depreciated on a diminishing-value basis over the asset's useful life to the Association commencing from the time the asset is held ready for use.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

(c) Accounts Receivable and Other Debtors

Contractual receivables include accrued interest and other minor receivables. They are recognised at fair value.

(d) Employee Benefits

Provision is made for the association's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits have been measured at the nominal amounts expected to be paid when the liability is settled, plus any related on-costs. Both annual leave and long service leave are recognised within the provisions liability.

NOTES CONTINUED

Short-term employee benefits

Provision is made for the association's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The association's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Upon the re-measurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss as a part of employee benefits expense.

The association's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the association does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

(e) Cash and Cash Equivalents

Cash and cash equivalents includes cash on hand and at banks.

(f) Revenue and Other Income

Membership, Grants, Project, Activities & Interest revenue are recognised when received.

Donations and bequests are recognised in accordance with Accounting Standard AASB 1004 Contributions, which occurs when all of the following three conditions are satisfied: -

- (a) the entity gains control of the contribution or the right to receive the contribution; and
- (b) it is probable that the economic benefits comprising the contribution will flow to the entity; and
- (c) the amount of the contribution can be measured reliably.

All revenue is stated net of the amount of goods and services tax.

(g) Accounts Payable and Other Payables

Contractual payables arise when the association becomes obliged to make future payments in respect of the purchase of goods and services. They are initially recognised at fair value, and then subsequently carried at amortised cost.

NOTES CONTINUED

(h) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

(i) Restatement of Comparative Figures

Where necessary, comparative figures have been reclassified and repositioned for consistency with current year disclosures. The 2015 comparatives have been adjusted to reflect the restatement of the revaluation of High Security Water Shares. The adjustments have been made to more accurately present these balances in accordance with AASB 101 Presentation of Financial Statements.

The effects of this restatement are as follows:

	As previously reported \$	As presented \$	Effect of restatement \$
Profit and Loss Statement			
Operating Income	67,813	28,690	(39,123)
Total Profit (Loss) for the Year	(274,037)	(313,160)	(39,123)
Equity			
Reserves	-	39,123	39,123

(j) Murray Darling Foundation

The Murray Darling Foundation was established by the Murray Darling Association Inc. as a 'Gift Fund' to receive tax deductible donations. The principal activity of the Foundation is to support the objectives of the Murray Darling Association Inc. The Foundation may receive gifts of money or property which are eligible tax deductible donations under item 6.1.1 of sub-section 30-55(1) of the Income Tax Assessment 1997.

The foundation is not currently operational. The board resolved to suspend its activities pending a review of its purpose and the formation of a new committee.

(k) Leases

Leases of Fixed Assets, where substantially all the risks and benefits incidental to the ownership of the asset (but not the legal ownership) are transferred to the association, are classified as finance leases.

Finance lease are capitalized by recording an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for that period.

Leased assets are depreciated on a diminishing value basis over the shorter of their estimated useful lives or the lease term. Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

NOTES CONTINUED

	2016 \$	2015 \$
2 MEMBERSHIPS:		
Memberships	194,680	176,695
3 OPERATING INCOME:		
Donations & Sponsorships	34	5,417
Project Labour Costs	1,641	-
Fundraising Events	7,659	6,634
Late Fees Collected	-	2,460
Product Sales	-	900
Water Sales	-	5,965
Copyright Licensing Fees	-	7,314
	9,334	28,690
4 ACTIVITIES:		
Conferences & Forums	42,987	43,972
5 EXTERNAL PROJECTS:		
Project Contributions	7,731	89,290
6 INTEREST RECEIVED:		
Bank	1,732	3,519
7 OTHER REVENUE:		
Proceeds from Insurance Policies	1,048	-
ATO Reimbursement	6,066	-
Expense Reimbursement	65	3,226
	7,179	3,226
8 EMPLOYEES ENTITLEMENT:		
Annual Leave	(8,171)	3,561
Long Service Leave	(14,922)	(3,278)
	(23,093)	283
9 INSURANCE:		
General	2,686	1,656
WorkCover	4,128	982
	6,814	2,638

NOTES CONTINUED

	2016 \$	2015 \$
10 MOTOR VEHICLE EXPENSES - CAR:		
Petrol & Oil	2,721	3,893
Registration & Insurance	1,750	2,952
Repairs & Maintenance	518	2,047
	<u>4,989</u>	<u>8,892</u>
11 PROFESSIONAL FEES:		
Accounting Fees	1,950	66,621
Audit Fees	11,686	-
	<u>13,636</u>	<u>66,621</u>
12 RATES AND TAXES:		
Water	716	572
13 REPAIRS & MAINTENANCE:		
Plant & Equipment	209	2,744
14 WAGES:		
Permanent	161,183	184,505
15 CASH ON HAND		
Petty Cash	200	16
Cash at Bank	89,402	220,811
	<u>89,602</u>	<u>220,827</u>
16 ACCOUNTS RECEIVABLE AND OTHER DEBTORS		
CURRENT		
Trade Debtors	-	2,400
Good & Services Tax	4,987	3,670
	<u>4,987</u>	<u>6,070</u>
17 OTHER CURRENT ASSETS		
CURRENT		
Accrued Income	212	402
Prepayments	-	3,360
	<u>212</u>	<u>3,762</u>

NOTES CONTINUED

	2016 \$	2015 \$
18 FINANCIAL ASSETS		
NON-CURRENT		
Available-for-sale financial assets	(a) 166,600	144,050
(a) Available-for-sale financial assets:		
Investments:		
High Security Water Shares	166,600	144,050
19 PROPERTY, PLANT AND EQUIPMENT		
Motor Vehicles	34,718	34,718
Less Accumulated Depreciation	(12,478)	(5,064)
	22,240	29,654
Office Furniture & Equipment	7,622	5,804
Less Accumulated Depreciation	(5,311)	(5,086)
	2,311	718
Low Value Pool	1,761	582
Less Accumulated Depreciation	(566)	-
	1,195	582
Artwork	5,000	5,000
Total property, plant and equipment	30,746	35,954
20 ACCOUNTS PAYABLE AND OTHER PAYABLES		
CURRENT		
Sundry Creditors	3,390	1,078
Trade Creditors	5,929	14,038
Other Creditors	21,543	42,589
Tax Payable	1,424	3,402
	32,286	61,107
21 BORROWINGS		
CURRENT		
Hire Purchase Liability	3,998	3,998
Less Unexpired Hire Purchase Liability	(690)	(690)
	3,308	3,308
NON-CURRENT		
Debenture Loans	4,500	5,500
Hire Purchase Liability	5,997	9,996
Less Unexpired Hire Purchase Liability	(74)	(764)
	5,923	9,232
	10,423	14,732

NOTES CONTINUED

	2016 \$	2015 \$
22 PROVISIONS		
CURRENT		
Provision for Annual Leave	4,198	12,369
Provision for Long Service Leave	-	14,922
Superannuation Liability	1,995	14,688
	<u>6,193</u>	<u>41,979</u>
Provision for Annual Leave:		
Opening balance at 1 July 2015	12,369	
Additional Provisions Raised	8,027	
Amounts Taken	(16,199)	
Balance at 30 June 2016	<u>4,198</u>	
Provision for Long Service Leave:		
Opening balance at 1 July 2015	14,922	
Amounts Taken	(14,922)	
Balance at 30 June 2016	<u>-</u>	
Total Provisions		
Opening balance at 1 July 2015	27,292	
Additional Provisions Raised	8,027	
Amounts Taken	(31,121)	
Superannuation Liability	1,995	
Balance at 30 June 2016	<u>6,193</u>	
23 OTHER LIABILITIES		
CURRENT		
Accrued Charges	8,231	100,336
Income in Advance	36,010	-
	<u>44,241</u>	<u>100,336</u>

24 RESERVES

Asset Revaluation Reserve

The asset revaluation reserve records revaluations of non-current assets. Under certain circumstances dividends can be declared from this reserve.

25 CAPITAL COMMITMENTS

There are no Commitments as at 30 June 2016 (2015: \$nil).

NOTES CONTINUED

26 CONTINGENT LIABILITIES AND CONTINGENT ASSETS

There are no Contingent Liabilities at 30 June 2016 (2015: \$nil). There are no Contingent Assets at 30 June 2016 (2015: \$nil).

27 EVENTS AFTER THE REPORTING PERIOD

Since 30 June 2016, there have been no events that would materially affect the Financial Statements at Balance Date.

28 CASH FLOW INFORMATION

	2016 \$	2015 \$
Reconciliation of Cash		
(a) Cash on hand at the end of financial year as included in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:		
Cash	200	16
Cash at Bank	89,402	220,811
	<u>89,602</u>	<u>220,827</u>
(b) Reconciliation of cash flow from operating activities with net current year profit		
Current year profit after income tax	(16,055)	(313,160)
Cash flows excluded from current year profit:		
Depreciation Expense	8,205	12,743
Impairment Loss/(Gain) on Fixed Assets	-	(1,810)
(Profit)/Loss on Sale of Assets	-	(39,123)
Changes in assets and liabilities:		
(Increase)/Decrease in Receivables	4,633	207,791
(Increase)/Decrease in Prepayments	-	(3,360)
Increase/(Decrease) in Payables	(84,917)	124,823
Increase/(Decrease) in Provisions	(35,786)	39,406
Net cash provided by (used in) operating activities	<u>(123,920)</u>	<u>27,310</u>

MURRAY DARLING ASSOCIATION INC.

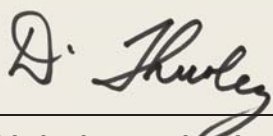
STATEMENT BY MEMBERS OF THE COMMITTEE

The committee has determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

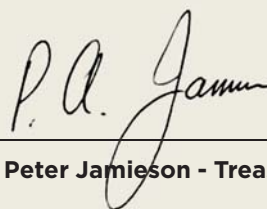
In accordance with a resolution of the committee of Murray Darling Association Inc., the members of the committee declare that the financial statements as set out on pages 15 to 26:

1. present a true and fair view of the financial position of Murray Darling Association Inc. as at 30 June 2016 and its performance for the year ended on that date in accordance with the accounting policies described in Note 1 to the financial statements and the requirements of the Associations Incorporation Act (NSW) 2009 and Associations Incorporation Regulation (NSW) 2010; and
2. at the date of this statement there are reasonable grounds to believe that Murray Darling Association Inc. will be able to pay its debts as and when they fall due.

This statement is signed for and on behalf of the committee by:



Cr David Thurley - National President



Cr Peter Jamieson - Treasurer

Dated: 7th October, 2016

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF
MURRAY DARLING ASSOCIATION INC**

Report on the Financial Report

We have audited the accompanying financial report, being a special purpose financial report, of Murray Darling Association Inc, which comprises the balance sheet as at 30 June 2016, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, a summary of significant accounting policies, other explanatory notes and the statement by members of the board.

Committee's Responsibility for the Financial Report

The committee of the Murray Darling Association Inc are responsible for the preparation of the financial report that gives a true and fair view and have determined that the basis of preparation described in Note 1 to the financial report, is appropriate to meet the requirements of the *Associations Incorporation Act (NSW) 2009* and are appropriate to meet the needs of the members. The committee's responsibility also includes establishing and maintaining internal controls to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. No opinion is expressed as to whether the accounting policies used, as described in Note 1, are appropriate to meet the needs of the members. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the committee, as well as evaluating the overall presentation of the financial report.

The financial report has been prepared for distribution to members for the purpose of fulfilling the committee's financial reporting under the *Associations Incorporation Act (NSW) 2009*. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which it relates to any person other than the members, or for any purpose other than that for which it was prepared.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the financial report of Murray Darling Association Inc is in accordance with the *Associations Incorporation Act (NSW) 2009*, including:

- a. giving a true and fair view of the association's financial position as at 30 June 2016 and of its performance for the year ended on that date in accordance with the accounting policies described in Note 1; and
- b. complying with Australian Accounting Standards to the extent described in Note 1 and complying with the *Associations Incorporation Act (NSW) 2009*.



Warren Pollock
MGR ACCOUNTANTS
mgr@mgr.com.au

10 October 2016



Local Government: Voice of the Basin