



Murray Darling Association Inc.

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Ordinary Meeting of the Board
10.30am, Monday, November 26, 2018
<https://zoom.us/j/619828913>

MINUTES - MEETING No. 381

1. ATTENDANCE

1.1 Present

Cr David Thurley	Albury City Council	Region 1
Cr Peter Mansfield	Moira Shire Council	Region 2
Cr Jane MacAllister	Wentworth Shire Council	Region 4
Cr Peter Hunter	Renmark Paringa Council	Region 5
Barry Featherston		Region 6
Cr Denis Clark	Northern Areas Council	Region 8
Cr Paul Maytom	Leeton Shire Council	Region 9
Cr John Campbell	Gunnedah Shire Council	Region 11
Pete George	M&S Group	Treasurer
Emma Bradbury	MDA	CEO

1.2 Apologies

Cr Richard Marsh	Balonne Shire Council	Region 12
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Motion: That the apologies be accepted.

D Clark/P Maytom

Carried

1.3 Declarations

Nil.

2. PREVIOUS MINUTES

2.1 Meeting 380 held 10.30am Monday, October 22, 2018

Motion: [Minutes of Meeting 380](#) held Monday, October 22, 2018 be accepted as an accurate record of that meeting.

D Clark/P Maytom

Carried

3. REPORTS

3.1 Chairman's Report

The Chair, Cr David Thurley reported on separate appointments with Federal Minister for Agriculture

and Water Resources, David Littleproud and the Productivity Commission *Murray-Darling Basin Plan: Five-year assessment draft report* hearing during a visit to Canberra in late October.

Cr Thurley attended a forum in Canberra in early November regarding Kosciuszko National Park and damage caused by wild horses, after being encouraged to attend by Snowy Monaro Regional Council (Region 1).

3.2 Finance Reports

(Attachments 1-5)

The following reports were presented:

- Profit and loss report for October 2018
- Balance Sheet for October 2018
- Aged receivables for October 2018
- Aged payables for October 2018
- Aged receivables update – November 2018

The year to date profit is down \$45,349 compared to budget due to a number of factors, noted on pages 3 and 4 of the profit and loss report for October 2018. These include better than anticipated attendance numbers at the National Conference, diligent efforts to chase up outstanding invoices, postage costs for the distribution of the Annual Report to councils and a three-pay month.

Strong support for the National Conference is also reflected in the 2018-19 profit and loss figures up to October 31, 2018, with conference income \$37,854 higher than the same time 12 months ago.

The difference between the net profit figures from October 2018 to October 2017 is due to the removal of invoiced membership fees occurring earlier this financial year, thanks to improved management of aged receivables through Xero and a concerted effort by MDA staff to retrieve these funds.

The \$31,602 difference in banked funds from the same time 12 months earlier is due to the GST being paid in full earlier.

Due to the increasing value of water on the market, discussions focused on the MDA selling its temporary water allocations earlier than later, as the market is trading at least three times higher than what it was when these assets were sold last financial year.

Action: Emma Bradbury and Peter George to co-ordinate the sale of the MDA's temporary water assets for 2018-19.

Board members discussed registration costs for the National Conferences.

Action: Add the following topics of discussion at the Strategic Planning Workshop:

- National Conference affordability; and
- Use of "surplus" or "profit" in financial terminology.

Motion: That the Finance Reports are noted.

P George/D Clark

Carried

3.3 Chief Executive Officer's Report

(Attachment 6)

The Chief Executive Officer reported on some of her appointments throughout the Northern Basin and feedback received regarding utilising the Joint Organisations model for guidance as part of the regional boundaries review.

Matt Barwick's resignation as the National Carp Control co-ordinator was noted. Matt had presented to a number of regional meetings and at the previous two National Conferences.

Motion: That the MDA write to Matt Barwick, thanking him for his work and engagement with members at a community level, and his work at an organizational level in supporting the MDA through the National Carp Control Plan Communications Working Group.

J MacAllister/P Hunter

Carried

A Strategy Briefing will be organised between Board Meeting 381 and the Strategic Planning Workshop.

Action: Emma Bradbury to set a date and time for the proposed Strategy Briefing, with details to be distributed to board members.

The MDA is considering applying for funding through the New South Wales Office of Environment and Heritage River Connections Grant Program, which is providing \$10 million across 11 years. MDA Chief Executive Officer, Emma Bradbury is on the application committee for the program and has already expressed a declaration of interest.

Applicants have until March to put together a proposal that will go to the committee for assessment. Five prospective projects will be shortlisted and provided with \$30,000 to develop a major proposal.

The program's goals are consistent with every motion and position the MDA has advocated for.

As a potential lead agent, the MDA would have the capacity, if successful, to seek further funding from the Commonwealth and other philanthropic sources.

Further discussions with the Strategic Advisory Subcommittee and board will occur at the Strategic Planning Workshop.

Motion: That the Chief Executive Officer's Report be noted.

P Mansfield/J Campbell

Carried

3.4 Region reports

Region chairs spoke to current issues/events in their regions:

Region 2 – Fifteen councils and two regional peak bodies from across northern Victoria and southern New South Wales attended a Department of Agriculture and Water Resources local government consultation session at Echuca on November 15.

Region 3 – Balranald Shire Council will discuss at its November meeting whether to accept an offer to change its regional alignment from Region 3 to Region 4.

Region 4 – A rally occurred at Broken Hill earlier in the month regarding the health of the Darling River and Menindee Lakes, whilst Commonwealth Environmental Water Holder, Jody Swirepik toured the region last week. Correspondence was also sent to Prime Minister Scott Morrison, New South Wales Premier Gladys Berejiklian, Ministers and counterparts calling for extra support for the region compared to what it is currently receiving.

Region 5 – Local government election results were announced earlier in the month. The next meeting is scheduled for December 10.

Region 6 – Region 6 Chair, Barry Featherston and Deputy Chair, Julie Barrie were both not re-elected by their respective councils during the recent South Australia local government elections. Prior to the election result, Barry Featherston accompanied Emma Bradbury to a meeting with Shadow Minister for Environment and Water, Tony Burke.

Region 7 – Emma Bradbury will meet with a number of Adelaide Metro councils that have expressed on taking a leadership role during a tour of the state in early December.

Region 9 – The Annual General Meeting occurred on November 23, with the Region Executive re-elected. Motions relating to the 450 gegalitre upwater specifications and the Yanco Creek project were ratified and will be presented to the board at a later date. An emphasis on succession planning through the determination of alternate delegates for each member council was also raised.

Region 11 – A Region Executive was elected at the November meeting, where succession planning was discussed. Representations were also made at the New South Wales Office of Environment and Heritage River Connections Grant Program and IMEX.

Region 12 – Emma Bradbury has toured the region in the past few days, with there being a commitment for local government to have its views expressed on numerous issues.

Action: Emma Bradbury to distribute IMEX documentation to board members.

4. BUSINESS ARISING

4.1 Flying Minute

4.1.1 Murray-Darling Basin Water Infrastructure Program submission

4.1.2 Correspondence to ALGA

The Board noted the following items:

- [MDA's submission](#) to the Murray-Darling Basin Water Infrastructure Program; and
- Correspondence to ALGA.

Motion: That Flying Minute 4.1.1 and 4.1.2 be noted.

P Hunter/J Campbell

Carried

4.2 2020 National Conference tenders

Two expressions of interest resolved at regional meetings for the hosting of the 76th National Conference in 2020 following the closing of nominations:

- Region 2 resolved at its meeting on September 21 to lodge an interest in hosting the 2020 conference (Shepparton); and
- Region 4 resolved at its meeting on September 27 to lodge an interest in hosting the 2020 conference (Wentworth).

Motion: That the MDA write to the chairs of Regions 2 and 4 and nominated councils inviting them to prepare and lodge a detailed submission by April 2019 outlining their bid to host the 2020 National Conference, addressing the following criteria:

- Region abstract
- Host council commitment

- Planning committee delegates
- Transport and accommodation options

P Hunter/J Campbell

Carried

4.3 Change of financial year

To avoid clashes with State-based Local Government Association Annual General Meetings and local government elections in future years it is recommended that the MDA's financial year change to 1 January – 31 December. This will enable the national conference and AGM to occur during the first half of the year and avoid the very crowded calendar of the reporting/conference season.

NSW Government Fair Trading, under which the MDA is incorporated requires that an association's committee must ensure that an annual general meeting (AGM) is held within 6 months after the association's financial year-end. An association's constitution must specify its financial year.

Part 6 s17 (3) of the MDA constitution requires that the annual general meeting must be held between 1 July and 30 November in a particular year.

Changing the financial year requires a change to the constitution, ergo a special motion to the National Conference.

Peter George confirmed that the use of Xero ensures that the MDA's financial recording system will be able to manage with the potential change, but the auditors will need to be notified of the change if it proceeds.

Motion: That the MDA

- i) Prepare a motion for the 2019 National conference to change the financial year of the MDA from 1 July to 30th June to 1 January to 31 December, and
- i) Subject to the above motion passing, schedule the 2020 conference for late in May that year.

J MacAllister/P Maytom

Carried

5. GENERAL BUSINESS

5.1 Inter-regional meeting

During its September 2018 meeting, Region 4 approved a resolution asking the MDA Executive to write to Regions 4, 5 and 6, inviting them to a joint meeting in Renmark to discuss Menindee proposals and the impact downstream.

Initial discussions have occurred, with further talks scheduled following the election of delegates to member councils in Regions 5 and 6.

5.2 Chairs – Region 6 and Region 7

Following the South Australia local government elections, the chairs of Region 6 and Region 7 are now vacant.

Motion: The MDA

- i) Acknowledge the valuable contribution and service of Barry Featherston and David Shetliffe to the MDA in the role of Chair of Regions 6 and 7 respectively.

- ii) Thank Barry and David, and arrange for an MDA acknowledgement plaque be forwarded to their respective councils for formal presentation.
- iii) Write to the Alexandrina Council and the Town of Walkerville acknowledging their support.

J MacAllister/P Hunter

Carried

5.3 Caretaker periods and regional succession

Following the outcome of the South Australia local government elections – that saw numerous regional executive members either not seek re-election or were not re-elected by their constituents – the need for succession planning in each region was discussed.

Motion: That

- i) The MDA executive and region chairs audit regional committees for alignment with the current constitution and policy, and
- ii) Each region develops a draft regional succession strategy to be tabled for discussion at the strategic planning workshop 2019.
- iii) Terms of Reference for regional committees be drafted to include provisions for executive/officer positions from a minimum of two member councils.

P Maytom/P Hunter

Carried

5.4 National Conference – timing of Study Tour

Cr Peter Mansfield suggested that as of the 2019 National Conference, the Study Tour – usually held on the final day of the program – be held during the opening afternoon of the event. This would encourage greater participation, as delegates tend to travel back to their communities on the final day of the conference.

6. MEMBERSHIP APPROVALS

6.1 Membership receipts

6.1.1 Frank Tuckwell OAM (Individual member)

Former Alexandrina Council delegate to Region 6, Frank Tuckwell retired from council in 2018, choosing not to seek re-election. Frank was also the immediate past chair of Region 6, preceding Barry Featherson and succeeding Alan Oliver. He is a long-time active participant and constructive contributor to the Murray Darling Association. He is now eligible to and has applied for membership as an individual member

Motion: That the Board accept the membership application.

D Thurley/D Clark

Carried

7. STRATEGY

7.1 Strategic Advisory Sub-committee

(Attachment 7)

The Strategic Advisory Sub-committee held one meeting during the past month.

Motion: That the minutes of SAC Meeting 004 are received and noted.

P Hunter/D Clark

Carried

7.2 Strategic Advisory Subcommittee recommendations

7.2.1 Board representation at Ministerial appointments

As noted in previous discussions (Meeting 380)

Motion: That the MDA adopt as protocol that all Ministerial and other public representative appointments be attended by the National President, Regional Chair or respective delegate, along with the CEO.

J MacAllister/P Hunter

Carried

7.2.2 Project grants

It has been previously identified that the MDA needs to source and secure grant funding to ensure financial sustainability and to deliver tangible and demonstrated value to members.

Motion: That the MDA approve allocation of funds

- a) To engage the services of a grant writer to source opportunities and to submit applications for project funding.
- b) Using monies held in the LGFA, up to \$20,000 to fund to contract/position.
- c) Does not employ the services of commissions-based grant writers for this position.

J Campbell/D Clark

Carried

Action: Employment of a project grants writer to be added to the agenda for the Strategic Planning Workshop.

12 noon Peter George left the meeting

12.02pm Peter Mansfield left the meeting

7.2.3 CEO network

(Attachment 8)

As noted in previous discussions (Meeting 380, 7.1 – Strategic Advisory Sub-committee).

The Terms of Reference stipulate meetings are to occur the day before the monthly Board meeting, usually scheduled for the fourth Monday of the month or specified otherwise. Board members queried whether the network meetings would occur on the Sunday or the business day prior to Board meetings. As a result, future scheduling of Board meetings are to consider the timing of CEO network meetings.

Motion: That the Board

- a) Adopt the draft Terms of Reference for the Executive Network, and
- b) Invite the CEO's/GMs of chairing and SAC councils to form the Executive network.

D Thurley/P Hunter

Carried

Action: Timing of future Board meetings to be discussed following formation of the CEO's network.

7.3 Strategic Planning workshop 2019

Following feedback from Board members via an online poll, the Strategic Planning workshop will be held from Friday, February 1 to Sunday, February 3, 2019 and will incorporate the following:

- Board meeting 383, commencing 11.30am AEDST on Friday, February 1;
- Strategic Planning Workshop Day 1 (afternoon only session) – commencing 1.30pm on Friday, February 1;

- Strategic Planning Workshop Day 2 (all day session) - 8.30am to 4pm on Saturday, February 2;
- Strategic Planning Workshop Day 3 (morning only session) - 9am to 12 noon on Sunday, February 3;
- Dinner at a premier local venue; and
- Paddleboat lunch on either the Friday, Saturday or Sunday.

Motion: That invitations to the Strategic Planning Workshop be issued to

- a) Region chairs;
- b) Strategic Advisory Subcommittee members;
- c) CEOs/GMs
- d) Others...

J Campbell/J MacAllister

Carried

Action: Draft workshop invitation to be distributed to Board members.

8. CONFIDENTIAL ITEM

9. NEXT MEETING

Monday, December 17
10.30am AEDST (via Zoom)

10. CLOSE

Meeting closed at 12.10pm

Profit & Loss

MURRAY DARLING ASSOCIATION INCORPORATED For the month ended 31 October 2018

	Actual	Budget	Var AUD	Var %	YTD Actual	YTD Budget	Var AUD	Var %
Income								
Conference Income	-	-	-	0.0%	95,739 ²	75,000	20,739▲	27.7%▲
Donation/Gift Income	35	5	30▲	600.0%▲	120	20	100▲	500.0%▲
Income - Memberships	114	19,900 ³	(19,786)▼	-99.4%▼	216,167	249,900	(33,733)▼	-13.5%▼
Income - Projects	-	-	-	0.0%	750	-	750▲	0.0%
Interest Income	-	-	-	0.0%	(170) ⁴	800	(970)▼	-121.3%▼
Total Income	149	19,905	(19,756)	-99.2%	312,606	325,720	(13,114)	-4.0%
Gross Profit	149	19,905	(19,756)	-99.0%	312,606	325,720	(13,114)	-4.0%
Less Operating Expenses								
Accounting/Bookeeping Fees	-	35	(35)▼	-100.0%▼	-	140	(140)▼	-100.0%▼
Advertising & Marketing	-	-	-	0.0%	10,013 ⁵	4,500	5,513▲	122.5%▲
Bank Fees	67	50	17▲	33.9%▲	539	200	339▲	169.5%▲
Business Insurance	-	-	-	0.0%	976	408	568▲	139.3%▲
Computer Expenses	25	100	(75)▼	-75.5%▼	245	400	(155)▼	-38.9%▼
Conference Expenses	370	2,000	(1,630)▼	-81.5%▼	34,122 ⁶	22,000	12,122▲	55.1%▲
Depreciation - Computer	301	-	301▲	0.0%	1,083	-	1,083▲	0.0%
Depreciation - Low Value Pool	15	-	15▲	0.0%	59	-	59▲	0.0%
Depreciation - Motor Vehicle	266	-	266▲	0.0%	1,054	-	1,054▲	0.0%
Depreciation - Office Equipment	21	-	21▲	0.0%	83	-	83▲	0.0%
Depreciation - Software	394	-	394▲	0.0%	1,563	-	1,563▲	0.0%

Profit & Loss

	Actual	Budget	Var AUD	Var %	YTD Actual	YTD Budget	Var AUD	Var %
Engagement and Communications	-	300	(300)▼	-100.0%▼	3,500	1,200	2,300▲	191.7%▲
Fuel Expenses	167	-	167▲	0.0%	167	-	167▲	0.0%
General Repairs & Maintenance	209	50	159▲	318.2%▲	209	200	9▲	4.5%▲
Licences and Subscriptions	748	100	648▲	648.5%▲	2,430	400	2,030▲	507.4%▲
Motor Vehicle Fuel/Oil	250	320	(70)▼	-21.9%▼	1,038	1,280	(242)▼	-18.9%▼
Motor Vehicle Insurance	(264) ⁹	-	(264)▼	0.0%	743	-	743▲	0.0%
Motor Vehicle Interest Expense	39	39	▲	0.2%▲	156	156	▲	0.2%▲
Motor Vehicle Maintenance	45	380	(335)▼	-88.0%▼	796	380	416▲	109.5%▲
Motor Vehicle Registration	700 ¹⁰	-	700▲	0.0%	700	-	700▲	0.0%
Other Expense	500	-	500▲	0.0%	500	-	500▲	0.0%
Parking/Tolls Expenses	25	-	25▲	0.0%	243	-	243▲	0.0%
Postage	996	120	876▲	729.9%▲	1,045	480	565▲	117.7%▲
Premises Rent - Echuca	2,500	1,000	1,500▲	150.0%▲	5,000	4,000	1,000▲	25.0%▲
Printing	53	150	(97)▼	-64.8%▼	53	600	(547)▼	-91.2%▼
Pro Indemnity Insurance	-	-	-	0.0%	-	811	(811)▼	-100.0%▼
Professional Fees	-	-	-	0.0%	6,200	5,500	700▲	12.7%▲
Public Liability Insurance	-	-	-	0.0%	1,555	650	905▲	139.2%▲
Staff Amenities	35	50	(15)▼	-29.1%▼	90	200	(110)▼	-55.0%▼
Staff Training Expenses	738	-	738▲	0.0%	837	-	837▲	0.0%
Stationery	80	75	5▲	6.7%▲	459	300	159▲	52.9%▲
Superannuation	2,284 ⁷	1,579	705▲	44.7%▲	6,866	7,105	(239)▼	-3.4%▼
Telephone Expenses	-	450	(450)▼	-100.0%▼	1,489	1,800	(311)▼	-17.3%▼
Travel & Accom. Expenses	1,179	670	509▲	75.9%▲	1,443	2,680	(1,237)▼	-46.2%▼
Wages & Salaries Expenses	24,777 ⁸	16,620	8,157▲	49.1%▲	79,275	74,790	4,485▲	6.0%▲
Water Expenses	-	-	-	0.0%	748	600	148▲	24.7%▲

Profit & Loss

	Actual	Budget	Var AUD	Var %	YTD Actual	YTD Budget	Var AUD	Var %
Work Cover Premiums	-	2,500	(2,500)▼	-100.0%▼	327	2,500	(2,173)▼	-86.9%▼
Total Operating Expenses	36,520	26,588	9,932	37.4%	165,605	133,280	32,325	24.3%
Net Profit	(36,370)	(6,683)	(29,687)	-444.0%	147,001	192,440	(45,439)	-24.0%

Notes

2

As reported previously the conference income was better than anticipated.

3

Timing of invoices collected. Last year we were still chasing outstanding invoices in December. This year more invoices were paid prior to July 1st and further collections continued in the first quarter of this year. The MDA is in better control of collections this year.

4

Not normally a negative figure. The interest accrual at June 30th 2018 in accordance with audit requirements has caused this figure. Once interested is credited to our account from the Foundation Investment the amount will rectify.

5

As reported previously higher than budget due to Annual Report costs.

6

As reported previously higher than budget due to higher numbers in attendance at conference and accommodation costs.

7

Three pay month was not allocated correctly. Annual pays were divided per month for the year.

Profit & Loss

8

Three pay month was not allocated correctly. Annual pays were divided per month for the year.

9

Windscreen replacement refund.

10

Timing of expense earlier than budget allowance.

Profit & Loss

MURRAY DARLING ASSOCIATION INCORPORATED 1 July 2018 to 31 October 2018

	31 Oct 18	31 Oct 17
Income		
Conference Income	95,739	57,885
Donation/Gift Income	120	40
Income - Memberships	216,167	233,975
Income - Projects	750	1,186
Interest Income	(170)	-
Total Income	312,606	293,085
Gross Profit	312,606	293,085
Less Operating Expenses		
Accounting/Bookkeeping Fees	-	250
Advertising & Marketing	10,013	1,984
Bank Fees	539	540
Business Insurance	976	-
Computer Expenses	245	445
Conference Expenses	34,122	7,042
Depreciation - Computer	1,083	164
Depreciation - Low Value Pool	59	94
Depreciation - Motor Vehicle	1,054	1,405
Depreciation - Office Equipment	83	104
Depreciation - Software	1,563	562
Engagement and Communications	3,500	-
Fuel Expenses	167	-
General Repairs & Maintenance	209	-
Licences and Subscriptions	2,430	340
Meeting Expense	-	60
Motor Vehicle Fuel/Oil	1,038	1,183
Motor Vehicle Insurance	743	-
Motor Vehicle Interest Expense	156	117
Motor Vehicle Maintenance	796	382
Motor Vehicle Registration	700	-
Other Expense	500	-
Parking/Tolls Expenses	243	144
Postage	1,045	101
Premises Rent - Echuca	5,000	7,500
Printing	53	472
Professional Fees	6,200	-
Public Liability Insurance	1,555	-
Staff Amenities	90	-
Staff Training Expenses	837	136
Stationery	459	258
Superannuation	6,866	5,009
Telephone Expenses	1,489	1,031

Profit & Loss

	31 Oct 18	31 Oct 17
Travel & Accom. Expenses	1,443	2,475
Wages & Salaries Expenses	79,275	53,800
Water Expenses	748	526
Work Cover Premiums	327	1,265
Total Operating Expenses	165,605	87,390
Net Profit	147,001	205,695

Balance Sheet

MURRAY DARLING ASSOCIATION INCORPORATED As at 31 October 2018

31 Oct 2018

31 Oct 2017

Assets

	31 Oct 2018	31 Oct 2017
Bank		
ANZ Business Extra ...6893	120,474 ¹	155,921
ANZ Commercial Credit Card 359	(171)	(3,895)
ANZ MDF Gift #9052	1,676	1,556
ANZ MDF Ops #7503	4	4
Total Bank	121,983	153,585
Current Assets		
LGFA 01 Account	45,610	42,282
LGFA 01 Environmental Fund	-	2,497
Trade Debtors	26,708 ²	77,472
Trade Debtors Original	-	75
Total Current Assets	72,318	122,326
Fixed Assets		
Art Work at Valuation	5,000	5,000
Computers	2,280	-
Computers Accumulated Depreciation	(1,643)	(164)
Low Value Pool	1,761	1,761
Low Value Pool Accumulated Depreciation	(1,353)	(1,108)
Motor Vehicles	34,718	34,718
Motor Vehicles Accumulated Depreciation	(23,261)	(19,443)
Office Equipment	4,798	4,798
Office Equipment Accumulated Depreciation	(2,440)	(2,152)
Software At Cost	23,300	16,550
Software at Cost Accumulated Depreciation	(6,515)	(562)
Total Fixed Assets	36,646	39,399
Non-current Assets		
High Security Water Shares MDA	156,025	115,100
High Security Water Shares MDF	70,200	54,000
Sundry Debtor	-	167
Total Non-current Assets	226,225	169,267
Total Assets	457,172	484,577

Liabilities

Current Liabilities		
GST	15,660 ³	22,248
Rounding	115	-
Trade Creditors	1,912 ⁶	-
Total Current Liabilities	17,686	22,248
Non-Current Liabilities		
Annual Leave Benefit	15,072	10,911

Balance Sheet

	31 Oct 2018	31 Oct 2017
Debenture Loan	1,500	1,500
Hire Purchase Liability	363	4,665
Hire Purchase Unexpired Charges	(39)	(178)
Month-end accruals	3,000	4,800
PAYG Withholding Payable	14,794 ⁴	11,278
Superannuation payable	6,648 ⁵	5,009
Total Non-Current Liabilities	41,337	37,984
Total Liabilities	59,024	60,233
Net Assets	398,148	424,345

Equity

Asset Revaluation Reserve	82,175	25,050
Current Year Earnings	147,001	205,695
Retained Earnings	168,972	193,599
Total Equity	398,148	424,345

Notes

1

BAS and PAYG payments to the ATO made within correct time frames this year. Last year was made in December due to new accounting system and timing of Annual Conference.

2

Far better attention to outstanding invoices. Those not renewing or changes required to existing invoices have been made with far greater efficiency. Last year again due to conference and new system then invoices were brought under better control in December.

3

GST owing for the September quarter. This has since been paid in full.

4

PAYG owing for Wages on the September quarter plus the month of October 2018. This has also since been paid in full.

5

Superannuation owing for December quarter to date. Not due until January 2019.

6

Now using the Creditors system correctly within Xero. This was not previously done.

Aged Receivables

MURRAY DARLING ASSOCIATION INCORPORATED October 2018

	Current	September	August	July	Older	Total
Receivables						
Adelaide Plains Council	-	-	-	-	2,215	2,215
Adrian Wells	-	-	-	-	83	83
Alec Lucke	8	-	-	-	-	8
Alexandrina Council	-	-	-	6,968	-	6,968
Bill Bagley	-	-	-	85	-	85
Coolamon Shire Council	-	-	-	1,313	-	1,313
Mark & Robyn Gooden	-	-	-	85	-	85
Moira Shire Council	-	-	-	6,968	-	6,968
Smith, Peter	-	-	-	85	83	167
Temora Shire Council	-	-	-	1,850	-	1,850
Wodonga City Council	-	-	-	6,968	-	6,968
Total Receivables	8	-	-	24,320	2,380	26,708
	0.0%	0.0%	0.0%	91.1%	8.9%	

Aged Payables

MURRAY DARLING ASSOCIATION INCORPORATED October 2018

	Current	September	August	July	Older	Total
Payables						
Advance Computing P/l	-	-	27	33	134	194
Murray Mallee Training	738	-	-	-	-	738
Peat's Office Equipment	230	-	-	-	-	230
Vic Roads	700	-	-	-	-	700
Vivid	50	-	-	-	-	50
Total Payables	1,718	-	27	33	134	1,912
	Current	September	August	July	Older	Total
Total Expense Claims	-	-	-	-	-	-
Total	1,718	-	27	33	134	1,912
	89.9%	0.0%	1.4%	1.7%	7.0%	

Aged receivables update – November 2018

Member	Description and total	Update	Action
Adelaide Plains Council Region 8	Membership 2017-18 (\$6,967.95)	October 11 - Rajith Udugampola (General Manager – Finance and Economic Development) Advised Adelaide Plains Council is not a member, but would welcome the MDA to send correspondence regarding membership.	Credit Send letter (sent 5/11/18)
Adrian Wells Region 1	Membership 2017-18 (\$82.50)	October 1 - Adrian Wells “I have done my time with the MDA”, not wishing to be a member. Adrian did query whether the MDA would reconsider its stance on providing a concession membership rate.	Credit
Alec Lucke Region 11	Membership 2018-19 (\$7.71)	October 2 Cheque of \$77.05 banked by Scott Bourne.	
Bill Bagley Region 7	Membership 2018-19 (\$84.57)	October 1 Emma Bradbury advised that Bill’s account will receive a credit.	Credit
Coolamon Shire Council Region 9	Membership 2018-19 (\$1,312.54)	October 2 Advised Coolamon Shire Council e-mailed Emma Bradbury on May 30 of its decision not to renew membership. Emma Bradbury replied by e-mail on June 29 requesting a meeting with council to discuss this matter.	Credit
Gunnedah Shire Council Region 11	National Conference (\$1,491.50)	October 9 and 19 – Joy Martin Gunnedah Shire Council paid for 3 attendees at National Conference (\$1,606.50) in March, at a rate of \$535.50. This was paid into the MDA’s account on April 20. Vicki Grover e-mailed Angus Verley on June 26 advising of Mayor Jamie Chaffey’s apology, requesting a refund. Emma Bradbury replied that Rachel Minogue would cancel Mayor Chaffey’s registration, which occurred that evening, indicating the refund would be processed through the booking program. There is no record of this refund on the MDA’s accounts. Copies of this correspondence e-mailed to Scott Bourne on October 9.	Refund \$535.50

Mark and Robyn Gooden Region 9	Membership 2018-19 (\$84.57)	October 10 – Robyn Gooden E-mail sent to Scott Bourne indicating Mark’s decision not to renew membership.	Credit
Moira Shire Council Region 2	Membership 2018-19 (\$6,967.95)	November 15 Deposit of \$6,967.95 received	
Peter Smith Region 6	Membership 2018-19 (\$84.57) Membership 2017-18 (\$82.50)	November 9 Elected as a councillor for the Rural City of Murray Bridge	Credit
Temora Shire Council Region 9	Membership 2018-19 (\$1,849.53)	October 9 E-mail received confirming Temora Shire Council will not renew its membership.	Credit
City of Wodonga Region 1	Membership 2018-19 (\$6,967.95)	November 20 – Nathaniel Boehringer (Executive Assistant) Membership status to be raised at a presentation in the coming weeks.	



Chief Executive Officer's Report

November 2018

Emma Bradbury
ceo@mda.asn.au

1. Appointments

Date	Event/meeting	Location
October 24, 2018	Murray-Darling Basin Water Infrastructure Program public hearing	Echuca
October 24, 2018	Mary Colreavy - Water Recovery, DAWR (phone)	Echuca
October 26, 2018	Productivity Commission <i>Murray-Darling Basin Plan: Five-year assessment draft report</i> hearing – with Cr Thurley	Canberra
October 26, 2018	Hon. David Littleproud – Federal Minister for Agriculture and Water Resources – w/ Cr Thurley	Canberra
November 1, 2018	SIA Framework project proposal meeting <ul style="list-style-type: none"> • Dr Jacki Schirmer – University of Canberra • Dr Cathy Robinson - CSIRO 	Canberra
November 1, 2018	Greg Claydon – Review of Murray-Darling Basin joint governance arrangements	Canberra
November 2, 2018	Murray-Darling Basin Water Infrastructure Program public hearing	Deniliquin
November 2, 2018	Anthony Thompson – 2QN Radio interview	Deniliquin
November 8, 2018	Hon. Tony Burke – Federal Shadow Minister for Environment and Water w/ Cr Barry Featherston	Melbourne
November 9, 2018	MDA Region 11 Ordinary Meeting	Tenterfield*
November 12, 2018	Wayne Norwood – Echuca real estate agent re new premises	Echuca
November 13, 2018	75 th National Conference planning committee meeting	Echuca*
November 13, 2018	Strategic Advisory Subcommittee meeting	Echuca*
November 14, 2018	National Carp Control Plan Communications Working Group meeting	Canberra*
November 14, 2018	Goulburn River management <ul style="list-style-type: none"> • Cr Dennis Patterson – City of Greater Shepparton • Richard Marks – Department of Land, Water, Environment and Planning • Chris Norman – Goulburn Broken Catchment Management Authority • Mark Bailey – Goulburn-Murray Water 	Shepparton
November 15, 2018	Murray-Darling Basin Water Infrastructure Program local government consultation session	Echuca
November 16, 2018	Helen Vaughan – Department of Land, Water Environment and Planning (phone)	Echuca
November 21, 2018	Narromine Shire Council <ul style="list-style-type: none"> • Cr Craig Davies - Mayor • Jane Redden – General Manager 	Narromine
November 21, 2018	NSW OEH River Connections Project	Dubbo
November 22, 2018	Dubbo Regional Council <ul style="list-style-type: none"> • Cr Ben Shields – Mayor • Michael McMahan – General Manager 	Dubbo
November 23, 2018	Presentation to Brewarrina Shire Council <ul style="list-style-type: none"> • Cr Phillip O’Connor – Mayor • Jeff Sowiak – General Manager 	Goodooga
November 23, 2018	Paroo Shire Council <ul style="list-style-type: none"> • Cr Lindsay Godfrey – Mayor • Oliver Simon – Chief Executive Officer 	Cunnamulla

* - Attendance by digital means

2. Engagements

The CEO attended two of the Department of Agriculture and Water Resources' public hearings regarding the Murray-Darling Basin Water Infrastructure Program and development of additional criteria for on-farm efficiency measures in Echuca and Deniliquin.

The MDA hosted a local government consultation session regarding the MDBWIP on November 15 at Echuca, attracting 26 people representing 20 councils. See the attached report for further details.

National President, Cr David Thurley and I met with Federal Agriculture and Water Resources Minister, David Littleproud on October 26. Discussions focused on the need for a socio-economic impact assessment framework, public consultation regarding the Murray-Darling Basin Water Infrastructure Program's development of additional criteria for on-farm efficiency measures, and the MDA's response to the Productivity Commission *Murray-Darling Basin Plan: Five-year assessment draft report*.

National Vice-President, Cr Barry Featherston and I met with Federal Shadow Minister for Environment and Water, Tony Burke in Melbourne on November 8. See the attached meeting brief for further details.

Meetings will have occurred in the past week with councils located in the northern Basin – Brewarrina, Dubbo, Narromine and Paroo – enabling the MDA to provide an update on its current operations. Similar appointments are scheduled for councils located in South Australia in early December.

3. Update on AGM Resolutions

The MDA met with the Department of Environment, Land, Water and Planning regarding 2018 AGM Resolution 5.18 (environmental impacts of commercial flows on Goulburn River) at Shepparton on November 14. See meeting note attached.

The MDA is scheduled to meet with South Australian Minister for Environment and Water, David Speirs and a Board representative regarding 2018 AGM Resolution 5.6 (climate change adaptation) in Adelaide on December 6.

[Web pages](#) noting the progress of resolutions from past AGMs have been created. This has been promoted to members via a media release distributed in early November and via the November edition of *Basin Bulletin*.

Email received from MDBA CEO 19/11 with initial thoughts on a new MDA-MDBA MoU reflecting recent discussions. Expecting to have an agreed draft to our respective boards for their consideration by the December board meeting.

MDBA have also responded to further request for response to motions, with apology for delay. Have advised they will respond jointly with the Department and understand it is working its way through Ministerial approvals. They are hoping to have the collective response finalised within the next sitting period (26 Nov – 6 Dec).

Responses from Victoria now on hold as that state in Caretaker mode.

The MDA has received responses from Commonwealth Environmental Water Holder, Jody Swirepik and Murray-Darling Basin Authority Chief Executive Officer, Phillip Glyde regarding questions in notice from the 74th National Conference. These responses are attached and are also available to view on the [MDA website](#).

4. National Conference 2019

The CEO will meet with Toowoomba Regional Council staff to tour potential venues for the 75th National Conference is occurring on November 26, with locations to be confirmed by the end of the month.

The conference landing page promoting the date of the conference and location will be online during December.

A sponsorship prospectus is currently being developed and will be ready for distribution by the end of the month.

5. Administration

Membes – The population of data into the MDA’s Membes database is still not populated. Discussions are continuing.

ICT – This continues to be a significant risk to the MDA’s operations.

Christmas period – The MDA office will be closed 22 December and will reopen Monday 7th January.

6. Position Papers

[Submission to the Productivity Commission Murray-Darling Basin Plan: Five-year assessment - Draft Report](#) – expressing broad support for the draft report, and adding further recommendation for amendment in line with motion 2019-5.11: advisory role for local government.

[Murray-Darling Basin Water Infrastructure Program](#) – calling for additional socio-economic criteria for projects, and to apply to whole of program, and an agreed and consistent means to assess criteria for accountability. Paper submitted to the MDB WIP consultation and presented to the Dept Ag and Water Resources.

[Submission to the Review of the Murray-Darling Basin Joint governance arrangements](#) - calling for a role for local government in the decision-making framework at sector, regional and council level. Presented to appointed consultant Greg Claydon in support of a further 2-hour discussion face to face at MDBA in Canberra.

7. Strategic Advisory Subcommittee

The Strategic Advisory Subcommittee met on November 13 and are progressing with providing strategic advice on the regional boundaries review, the employment of a grants co-ordinator and a proposed CEO’s network.

8. Projects

- i) Community Consultation Standard
The MDA has submitted project proposal to the New South Wales Department of Industry – Water, seeking the development of a community consultation standard.

- ii) **Soico-economic Impacts Assessment**
The MDA and University of Canberra have updated their previously developed *Water Resource Allocation Socio-economic Impacts Assessment and Response Framework* project, reflecting current discussions and requirements. CSIRO has stepped away from the project but want to continue to work with the MDA on future initiatives.

Both projects have been forwarded to the chiefs of staff of Minister Littleproud, Hon Tony Burke MP, and to the Department of Ag and Water resources, seeking the support for the initiatives.

iii) **River Connections Project (confidential item)**

The new River Connections contestable grants program has been announced. Applications opened Tuesday 30 October 2018 and close on Monday 25 March 2019 at 3pm sharp.

The purpose of the grants is to assist community and government organisations to contribute to new approaches to integrated river management that can deliver improved health outcomes for inland rivers at a landscape scale in NSW.

River Connections will co-fund large scale, long-term collaboration and partnerships to tackle river and aquatic degradation at the landscape scale. Projects will investigate and analyse the barriers, threats and opportunities to integrated river management, identify and include diverse user values and trial new innovative approaches and/or techniques to river management that can deliver improved river health outcomes.

\$10 million over 11 years is available. It is expected the funding will value add to existing activities and significantly leverage existing co-contributions. To maximise the impact and longevity of the program, it is expected only one or two large scale projects, at landscape scale will be funded.

Community groups and organisations, incorporated associations, non-profit organisations, non-commercial cooperatives, Trusts and government entities can apply.

This program presents a significant opportunity for the Murray Darling Association.

I currently sit on the OEH Aquatic Subcommittee. The Subcommittee's role, now that program has been announced, will be to review the applications in February and make recommendations to the Trust Secretary for those projects that should progress to Stage 2.

I have advised the secretariat of a potential conflicts of interest, indicating that we intend to be involved in an application for this program.

I will attend part of the OEH River Connections Grant Program workshop in Dubbo and have convened a further informal workshop/collaboration following that event to map out a strategy with several potential consortium partners.



Emma Bradbury

Chief Executive Officer



Murray-Darling Basin Water Infrastructure Program Local government consultation session

**Mercure Port of Echuca
 Thursday, November 15, 2018
 2.30pm-5.30pm**

ATTENDEES

Department of Agriculture and Water Resources

Paul Morris	First Assistant Secretary, Water Division
Fleur Downard	A/g Director, Efficiency Measures Policy Section

Regional peak bodies

Murray River Group of Councils Mayor Cheryl McKinnon – Chair (Loddon Shire Council) Geoff Turner – Executive Officer	Member councils: <ul style="list-style-type: none"> ○ Campaspe Shire Council ○ Gannawarra Shire Council ○ Loddon Shire Council ○ Mildura Rural City Council ○ Moira Shire Council ○ Swan Hill Rural City Council
Riverina and Murray Joint Organisation Mayor Kevin Mack – Chair (Albury City Council) Ray Stubbs – Executive Officer	Member councils: <ul style="list-style-type: none"> ○ Albury City Council ○ Berrigan Shire ○ Carrathool Shire Council ○ Edward River Council ○ Federation Council ○ Griffith City Council ○ Hay Shire Council ○ Leeton Shire Council ○ Murray River Council ○ Murrumbidgee Council ○ Narrandera Shire Council

Council representatives

City of Greater Bendigo	Cr James Williams
Berrigan Shire	Cr Ross Bodey Cr Roger Reynoldson
Buloke Shire Council	Cr David Pollard
Campaspe Shire Council	Mayor Adrian Weston Cr Neil Pankhurst Cr John Zobec

	Jason Russell - Chief Executive Officer
Edward River Council	Mayor Norm Brennan Adam McSwain – General Manager
Federation Council	Mayor Patrick Bourke
Griffith City Council	Mayor John Dal Broi Brett Stonestreet – General Manager
Greater Shepparton City Council	Peter Harriott – Chief Executive Officer
Leeton Shire Council	Mayor Paul Maytom
Loddon Shire Council	Mayor Cheryl McKinnon Cr Neil Beattie Phil Pinyon – Chief Executive Officer
Moira Shire Council	Cr Peter Mansfield Mark Henderson – Chief Executive Officer
Murray River Council	Mayor Chris Bilkey
Department of Agriculture and Water Resources	Paul Morris - First Assistant Secretary, Water Division Fleur Downard - A/g Director, Efficiency Measures Policy Section

APOLOGIES

Des Bilske	General Manager, Murray River Council
Adrian Butler	General Manager, Federation Council
Cr Melisa Hederics	Mayor, Wentworth Shire Council
Gerard Jose	Chief Executive Officer, Mildura Rural City Council
Anthony Judd	Chief Executive Officer, Buloke Shire Council
Craig Niemann	Chief Executive Officer, City of Greater Bendigo
Cr Dennis Patterson	Greater Shepparton City Council
Rowan Perkins	General Manager, Berrigan Shire
Ken Ross	Acting General Manager, Wentworth Shire Council

Thirteen councils and two regional peaks, covering 20 local government areas and representing 483,224 people across northern Victoria and southern New South Wales, met on November 15 with the Department of Agriculture and Water Resources regarding the Murray-Darling Basin Water Infrastructure Project socioeconomic impact assessment criteria.



Meeting Brief

Commonwealth Parliamentary Office, 4 Treasury Place, East Melbourne
Thursday 8/11/2018: 2.30pm

Hon Tony Burke MP	Member for Watson
Cr Barry Featherston Emma Bradbury	National Vice President Chief Executive Officer

Key points

- MDA commitment to work with Basin Governments to achieve the full and timely implementation of the Basin Plan.
- Appreciation of demonstrated bi-partisanship between Labor and the Coalition as per [the agreement](#) reached on May 7, and in matters subsequent.
- Concern regarding consultation processes and delivery of \$20 million Murray-Darling Basin [Economic Development Grants Program](#) agreed to support communities most impacted by the Basin Plan.
- Murray Darling Association - submission regarding [the Murray-Darling Basin Water Infrastructure Program](#) – SIA criteria and assessment for efficiency measures.
- MDA [response](#) to the Productivity Commission Murray-Darling Basin Plan: 5 year assessment Draft Report.
- SIA and community consultation – key to successful implementation. [MDA project](#).
- Basin governments – role and responsibilities for local government.

Goulburn River management

Date:	Wednesday, 14 November 2018	
Time:	3:00 – 4:00 pm	
Venue:	Training Room, Greater Shepparton Business Centre, 70 New Dookie Road, Shepparton	
Invitees:	Emma Bradbury, Murray Darling Association Scott Bourne, Murray Darling Association (Opt) Dennis Patterson, Greater Shepparton City Council Geraldine Christou, Greater Shepparton City Council Sharon Terry, Greater Shepparton City Council Greg McKenzie, Greater Shepparton City Council Meg Pethybridge, Greater Shepparton City Council Lee Lythgo, Greater Shepparton City Council (Opt)	Richard Marks, DELWP Joe Banks, DELWP Anna Quayle, DELWP Ruth Cockerton, DELWP Mark Mitchell, DELWP (TBC) Mark Bailey, GMW Andrew Shields, GMW Chris Norman, GBCMA Mark Turner, GBCMA Simon Casanelia, GBCMA
Joint Chairs:	Emma Bradbury, Murray Darling Association Richard Marks, DELWP	

Objectives:

- To discuss issues raised by the Murray Darling Association (MDA) and Greater Shepparton City Council in a letter to the Minister for Water about the environmental impact of commercial flows on the Goulburn River

Item	Time	Topic	Lead organisation
1.	3:00	Introductions	All
2.	3:05	Outline of MDA and Greater Shepparton City Council's concerns	MDA / Council
3.	3:15	Outline of work program	DELWP
4.	3:30	Supporting work	GBCMA / GMW
5.	3:45	Questions / Discussion	All
6.	4:00	Close	

MDA National Conference 2018 Questions on Notice

	MDA Question	CEWH Response
1	<p>Can you please explain how it was possible that flows meant for the environment were diverted for irrigation when certain flows triggers were met?</p>	<p>Water sharing arrangements do vary somewhat from state to state and from river system to river system throughout the Basin. The below response uses the northern Murray-Darling Basin as an example.</p> <p>The current water sharing arrangements are that environmental water is ordered to a gauge along a river. Downstream of that gauge the water is not protected for environmental use under current water sharing arrangements. For example, if water for the environment was ordered to a gauge on the downstream end of the Macquarie or Gwydir rivers, it is available for other uses such as irrigation downstream in the Barwon-Darling.</p> <p>The amount of water that irrigators take from flow events along the Barwon-Darling from time to time depends on factors including:</p> <ul style="list-style-type: none">• the rules of take for their licences;• water allocation account volumes at the time; and• the size of their pumps and storages take. <p>Under the current Barwon-Darling water sharing rules, flows from tributaries to the Barwon-Darling are available for extraction if the flow in the Barwon-Darling exceeds the local commence-to-pump levels (depending on each users water allocation account volumes). This is true whether the water was acquired for the environment or not.</p> <p>To meet the environmental objectives of the Basin Plan will require new and enduring solutions to protect water for the environment. A range of options are being considered under the New South Wales Water Reform Action Plan. The Commonwealth Environmental Water Office is working collaboratively with NSW government agencies and the Murray-Darling Basin Authority to explore how these options to protect environmental water could be implemented. Further information on the NSW Water Reform Action Plan can be found here: https://www.industry.nsw.gov.au/water-reform.</p>

2	Tell us your perspective on calls to use environmental water for drought relief?	<p>In the Commonwealth Environmental Water Office we work with irrigators and community groups across the Basin to get the best outcomes from our management of the Commonwealth water holdings, and so understand the real challenges being faced by many Basin communities during this drought.</p> <p>It is important to understand that water held by the Commonwealth for the environment can only be used for the purposes set out in the <i>Water Act 2007</i>, and the Murray-Darling Basin Plan to support the environmental health of rivers, wetlands and important native fish and birds across the Murray-Darling Basin. Achieving these environmental outcomes is also important for the health and well-being of Basin communities, enabling the sustainable use of the Basin resources and supporting tourism and recreational benefits.</p>
3	How efficient is Environmental Water used?	<p>The CEWH has developed a framework for determining efficient Commonwealth environmental water use. This framework helps to ensure that Commonwealth environmental water is used to maximise the environmental outcomes achieved with the volume of water that is available, working with river operators to manage environmental flows alongside operational releases within the operational constraints that will limit the options for its use. It is based on a clear ecological and management purpose and supported by a consistent decision-making process; one that focuses on managing the environmental water portfolio to balance immediate and longer-term needs. Over time, new information and experience will continue to improve this process, in keeping with the principle of ‘adaptive management’.</p> <p>More details on the Framework are available at: http://www.environment.gov.au/water/cewo/publications/framework-determining-cew-use</p> <p>Additional information on how the CEWH manages water for the environment can be found in the CEWH submission to the House of Representatives Standing Committee on the Environment and Energy Inquiry into the management and use of Commonwealth environmental water, available on the Parliament of Australia website: https://www.aph.gov.au/Parliamentary_Business/Committees/House/Environment_and_Energy/</p>
4	What is conveyance water?	<p>Conveyance water is water required primarily to operate regulated rivers and utility supply networks to enable the delivery of water.</p>

5	<p>Why were environmental water stakeholders given exclusive access to Snowy Hyrdo release of about 480GL if it's a level playing field?</p>	<p>The releases from the Snowy Scheme into the River Murray are made by Snowy Hydro Limited (SHL), under the rules established for the Snowy Water Licence and are not exclusively for environmental purposes. SHL is obliged to release a minimum volume of water each year which supports the general resource available for allocations in both NSW and Victoria. However, under the Snowy Water Licence, SHL can release more water from the reserves held in the Snowy. This is called Above Target Water.</p> <p>Above Target Water releases are accounted as either environmental water or general state resources available for allocation. The environmental water component held in Snowy storages is called River Murray Increased Flows (RMIF). This water has come from the <i>Snowy Water Initiative</i> which was a joint government enterprise established in 2002 to recover water for three increased flows programs in the Snowy, upper Murrumbidgee and upper Murray (the recovery program was known as <i>Water for Rivers</i>). SHL can release Above Target Water as it sees fit, including the RMIF that is stored in Above Target Water.</p> <p>In 2017-18, SHL released a total of 1,107 GL to the River Murray (volume rounded to nearest GL).</p> <p>Of the 1,107 GL, 493 GL was Above Target Water released by SHL at their discretion. Of the 493 GL Above Target Water, 314 GL was environmental water that is available in the River Murray System to be used by environmental water holders in the current water year. The remaining 179 GL of Above Target Water released has supported state resources for general allocations and running the river.</p> <p>The 314 GL environmental RMIF is being managed by a committee of environmental water holders that are responsible for making decisions on how this water is used. This committee is the Southern Connected Basin Environmental watering Committee and includes representatives from, the Commonwealth, NSW, Victorian and South Australian agencies involved in environmental water delivery.</p>
6	<p>Ecological response resulting from Northern Connectivity Event were/ are monitored – what about water quality? Apart from EC's what quality monitoring occurs?</p>	<p>The monitoring program for the northern connectivity event also collected data on temperature, pH, dissolved oxygen, turbidity, total nitrogen, total phosphorus, soluble reactive phosphorus, nitrate, dissolved organic carbon, chlorophyll-a, hydrogen sulfide and iron samples. A final evaluation of the northern connectivity event containing the water quality results will be available on the Department's website by Christmas. You will be able to find a copy of the report here: https://www.environment.gov.au/water/cewo/publications</p>

7	What happens to the 25,000 truckloads of salt?	<p>The 25,000 semi-trailers of salt referred to in the presentation are flushed through the system and exported through the barrages to the Coorong and through the Murray Mouth into the Southern Ocean. Exporting excess salt from the Murray-Darling Basin reduces salinity levels in rivers systems, which has benefits for native plants and animals. Exporting salt also improves water quality for stock, domestic and irrigation purposes.</p>
8	How important is the Darling Anabranh to the environment? Especially fish stocks?	<p>The Great Darling Anabranh is a unique feature in the southern Basin. With high levels of river regulation across the major rivers, particularly in the southern Basin, there is an absence of ephemeral, free flowing rivers such as the Anabranh.</p> <p>When the Anabranh flows into the River Murray it provides nutrient and carbon inputs that underpin food chains in riverine ecosystems. This is particularly important given the low input levels in the River Murray, outside of periods of flood.</p> <p>The Darling Anabranh and surrounding floodplain provide extensive habitat for a range of aquatic biota and the Anabranh represents an important dispersal pathway for juvenile native fish that have recruited in the Menindee Lakes (in particular the vulnerable Murray cod and golden perch).</p>
9	Will the trading of environmental water by the CEWH distort the temporary water price?	<p>The CEWH leads the water market in transparency and openness. All trades are undertaken in accordance with a publicly available Trading Framework, which includes a set of Operating Rules that provide clear guidelines on how the CEWH and CEWO staff will behave through the trading process. These operating rules include that decisions to trade will be informed by a market assessment and that price limits will be used in every trading action.</p> <p>Decisions to trade are informed by a market assessment. We look at the likely supply and demand of water within the relevant market, the historical volumes and patterns of trading, and current and historical prices. We then tailor the volume and timing of trades to the size and characteristics of the market.</p> <p>We also set a price limit that we will not pay above (when buying) or accept below (when selling). This will limit the range in which prices may move as a result of trade. A hidden price can also help to minimise market impacts by allowing bids to come in that reflect prevailing market conditions. Assessments of water market dynamics by analysts have shown that the availability of water, influenced by natural flows and rain, is by far the most significant impact on price.</p>

		<p>More information on the Trading Framework is available at: http://www.environment.gov.au/water/cewo/publications/water-trading-framework-nov2016</p>
10	Why does the CEWH water red gum forests every second year?	<p>Due to their watering requirements, river red gums are usually found at lower elevations on the floodplain that have, on average, experienced inundation around this frequency. Depending on the access to other water sources (e.g. groundwater, rainfall, stream flow), river red gums may require more or less frequent surface inundation to maintain condition and resilience.</p> <p>The 1 in 2 year watering is used as a guide rather than a rule as there are many other factors to consider in the decision to water including (but not limited to): the trade-off between watering actions; water availability; long-term planning (sustainability of the watering); an evaluation of risks of watering (e.g. too much water is just as detrimental for floodplain vegetation such as River red gums as not enough); antecedent climatic conditions and watering; location of the vegetation on the floodplain (and ability of environmental water to reach the area over a sufficiently long period to be effective) and the physical condition of the vegetation and its capacity to be resilient to disturbance events (such as drought).</p> <p>As well as inundation via surface flooding, river red gums also require a drying period in order to allow aeration of the soil in the root zone of several months (5-15 months), and so the 1 in 2 year watering is seen as guide to support the right frequency of both watering and drying regimes.</p>
11	Is maintaining river flow a key objective of environmental waters?	<p>All Commonwealth environmental watering actions must support the environmental objectives of the Basin Plan's environmental watering plan and the Basin-wide environmental water strategy:</p> <ul style="list-style-type: none"> • To protect and restore water-dependent ecosystems of the Murray-Darling Basin • To protect and restore the ecosystem functions of water-dependent ecosystems • To ensure that water-dependent ecosystems are resilient to climate change and other threats. <p>One of the key outcomes to be achieved under the Basin-wide environmental water strategy relates to river flows and connectivity. While this does not mean that maintaining all Murray-Darling Basin river flows at all times is a key objective of environmental watering, environmental flows do aim to restore parts of more natural flow patterns across the Basin. Restoring flows so that rivers are better connected to their floodplains is important not only for the plant communities that depend upon inundation for growth and seedling</p>

		<p>survival; but also in delivering nutrients and providing habitat and feeding opportunities for animals. Further detail on this strategy is available at:</p> <p>https://www.mdba.gov.au/publications/mdba-reports/basin-wide-environmental-watering-strategy-2014</p>
12	Why is environmental water called what it is community water?	<p>During the recent Northern Connectivity Event, around 25 GL of water for the environment was released out of northern storages and protected to flow around 2000 km through to Menindee Lakes. The flow met environmental needs in connectivity and health of the river systems, and in improving water quality, but also provided a real benefit to communities and Indigenous people along the river.</p> <p>While communities benefit from environmental watering in improved health and wellbeing, environmental water holdings must be used under the <i>Water Act 2007</i> to protect and restore the environmental assets of the Murray-Darling rather than to get economic outcomes which may also be of interest to communities but would not fulfil the requirements of the Basin Plan.</p>
13	How important is it that water leaves the lower lakes and gets to the Bight? Who is assessing that?	<p>Delivering water from the Lower Lakes into the Coorong estuary is crucially important to ensure salt, nutrients and other material are flushed out of the system and eventually into the southern ocean. Otherwise, salt and other materials are left in the system, just like material backs up in a blocked drain.</p> <p>Water for the environment has been able to provide continuous connection between the river and its estuary. For periods of up to 20 months at a time (between high flow / flood years) water for the environment has contributed all of the flow over the barrages to the Coorong. This continuous connection is critical to the health of the estuary and movement of native fish between freshwater and estuarine habitats to breed. We are seeing benefits to populations of estuarine fish like black bream, along with fish like congoli and lamprey that need water to move between the sea, estuary and river to complete their life cycles. We are also hearing about improved recreational and commercial fishing in the Coorong.</p> <p>The Department for the Environment and Water (SA) accounts for delivery of water moving from the Lower Lakes into the Coorong. As part of the CEWO's Long Term Intervention Monitoring Project, a consortium monitoring team led by the South Australian Research and Development Institute is monitoring outcomes of environmental water delivery in the Lower Murray to June 2019. This project includes an annual assessment of the contribution of environmental water to moving salt and nutrients from the river into the Lower Lakes, the</p>

		<p>Coorong and the Southern Ocean. More information and recent reports are available here: http://www.environment.gov.au/water/cewo/catchment/lower-murray-darling/monitoring.</p> <p>This monitoring complements monitoring of ecological outcomes within the Coorong and Lower Lakes via The Living Murray program: https://www.mdba.gov.au/publications/all-publications?field_publication_category_tid=67</p>
14	<p>What other measures are needed to improve the health of the river system? Being aware the just adding water is unlikely to be enough by itself.</p>	<p>River and dam infrastructure and management, and natural resource management activities, have the potential to complement environmental watering and enhance the outcomes to be achieved across the Basin under the Basin.</p> <p>Physical barriers such as weirs stop the ordinary movement of fish up and down stream, and the release of very cold water from dams can affect fish breeding and spawning, as well as being an issue for farmers. Fishways and thermal curtains are just two types of infrastructure that will help to address these issues.</p> <p>In 2017, the MDBA proposed toolkit measures to be implemented as part of the Northern Basin Review, to complement the reduction in water recovery in the northern Basin. The measures are: protection of environmental water, implementation of flow event-based mechanisms; improved management of environmental flows through better coordination and delivery of environmental water between Commonwealth and state agencies; removal of flow constraints in the Gwydir catchments; and targeted measures (e.g. fishways and addressing cold water pollution).</p> <p>Other environmental projects referred to as complementary measures are being considered at the request of the Murray-Darling Basin Ministerial Council.</p> <p>We also understand that land rehabilitation and management will help secure outcomes from environmental watering. <i>Water Act 2007</i> changes in 2016 mean that the CEWH has increased flexibility to use the proceeds from the sale of water allocations to fund environmental activities. We are in the final stages of developing an Investment Framework, which will guide the CEWH on how, and what types, of environmental activities should be considered when investing the proceeds from water allocation sale in future.</p>

15	Why is there so many environmental water holders?	<p>Water resource management occurs in a complex operating environment across a range of jurisdictional responsibilities between the Commonwealth, state and local government and industry. The CEWH manages the Commonwealth’s environmental water portfolio. The NSW, Victorian and South Australian governments also have environmental water holdings, and the Murray-Darling Basin Authority manages a portfolio of holdings through The Living Murray program.</p> <p>The different environmental water holders target outcomes at local, state and Basin-wide scales. While state-based environmental watering programs typically deliver water to important wetlands and creeks within their own borders, the Commonwealth Environmental Water Holder works to manage environmental flows across multiple catchments and the wider Murray-Darling Basin. For example, delivering Commonwealth environmental water into the River Murray for environmental outcomes that will benefit NSW, Victoria and South Australia as the water moves through the system.</p> <p>State environmental water holders work in partnership with the CEWH, supporting engagement with local communities and industries that assist with the delivery of Commonwealth environmental water. Without both state and Commonwealth environmental water holders working together in a coordinated manner, it would be less likely that environmental water could be delivered effectively and efficiently across state jurisdictions and boundaries.</p> <p>Increasingly, the various water holders and land and water managers (sometimes farmers or environmental groups) are jointly contributing water from their holdings and coordinating releases from dams so that larger volumes can be diverted through sections of rivers. This increases efficiency by making it possible to achieve several desired environmental responses as the water moves through the river system.</p>
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Answers to questions on notice from 2018 MDA National Conference

What do you see are the big issues for the MDBA in the year ahead?

The coming year poses many challenges, particularly if the dry conditions persist into summer and 2019. It will be a true test of the Basin Plan with water for the environment held separately from water for consumption. The Basin Plan is all about supporting the environment and water users. It gives us a way to balance the long-term needs of both. We are confident the Plan will hold up and pass the stress test the dry conditions will pose.

Another big challenge for the year will be for the MDBA to approve 33 Water Resource Plans being developed by the states. The plans are due to be accredited by mid 2019, to bring in the new sustainable diversion limits for each Basin catchment. This is a tight deadline, and we are working with the states to help make sure the Water Resource Plans are of a high quality.

Following the passage of the two amendments to the Basin Plan this year, the other big challenge will be to work with relevant state agencies to commence the agreed measures to improve the protection of environmental water. In the southern Basin, this involves implementing the supply and constraints measures under the SDL adjustment mechanism. In the northern Basin, this involves the 'toolkit' measures set out in the Northern Basin Review.

How will public confidence in the MDBA be restored, now the Minister can direct MDBA reporting?

The MDBA acknowledges more can always be done to build and maintain public confidence. As mentioned in my speech to the MDA conference, improved compliance measures being implemented across the Basin, will go a long way to rebuilding public confidence in the Basin Plan. So will results. Reporting on our successes, and how we are making the river system more sustainable for all users in the Basin will contribute to public confidence in the Basin Plan.

The Minister's ability to direct the MDBA was limited to a single instance—the re-introduction of the northern basin amendment to Parliament. It's important to remember that the MDBA is an independent, expertise-based, statutory authority. The MDBA uses the best available, peer reviewed hydrological, environmental, social and economic knowledge and research in forming recommendations for the best policy settings. It is appropriate that we are publicly accountable with our advice and implementation progress.

Will the Authority be revisiting the Northern Basin Review? Why did the MDBA refuse to take impacts on the Menindee Lakes and lower Darling into account during the Northern Basin Review?

The MDBA is pleased the Northern Basin amendment is now law with support from all Basin states and bipartisan support in the federal Parliament.

The Northern Basin Review was based on the best available science and evidence that was peer reviewed by independent experts. It was also subjected to extensive and comprehensive public consultation process over four years.

The impact on Menindee and the lower Darling were carefully considered during the 2016 Northern Basin Review. Water recovery and environmental water delivery under the Basin Plan is increasing flows into Menindee. The successful amendment reduces the water recovery target in the north by 70 gigalitres (GL). This change will slightly moderate the originally expected Menindee inflows — the Basin Plan contribution will be 147 GL a year instead of 154 GL a year. Importantly, this change is accompanied by a set of measures to protect environmental water from extraction across the Northern Basin and will result in more water flowing into Menindee during dry periods.

How soon will we have a law that states ‘no meter no water’ then we will be on the way to be able to check on compliance?

The MDBA and independent experts carried out a review of compliance measures in late 2017, and supported the “no meter, no pump” recommendation contained in the report by Mr Ken Matthews to the NSW government. In June 2018, Basin Ministers agreed to a Basin Compliance Compact in which all Basin governments committed to a range of actions to improve their performance on compliance. A copy of the Basin Compliance Compact is available at <https://www.mdba.gov.au/sites/default/files/Basin-Compliance-Compact-180702-D18-31184.pdf>

The Compliance Compact sets timeframes and requirements for the implementation of non-urban metering in every logical situation. The Compact focuses on the accuracy of meters and the availability of meters in addition to the facilitation of processes to support ‘no meter, no pump’. The MDBA has been working with industry, the Basin states and the non-Basin states to ensure that meters are available and installed which meet the applicable Australian standard for non-urban water meters (AS4747). Most of the Basin states currently have a metering policy which requires AS4747 meters to be installed in higher risk situations. The Compact at 3.3(i) requires that all take via water entitlements is to be metered by June 2025.

In addition to negotiating the Compact, this year the MDBA has established an Office of Compliance and a program of auditing, assurance and reporting of Basin state compliance arrangements. Further information about our compliance program is available at <https://www.mdba.gov.au/basin-plan-roll-out/compliance-enforcement/action-compliance-review>

Also, the Minister for Agriculture and Water Resources, David Littleproud, has appointed the former Australian Federal Police Commissioner, Mick Keelty, as the Northern Basin Commissioner to ensure good compliance in the Northern Basin.

How much of a threat is Australia's current Federal political instability a threat to the MDBA and implementation of the plan? To what degree is your decision making influenced by the threat of politics? And to what degree is your decision making shaped by political interference?

As mentioned in my speech, the 2007 Water Act which set up the MDBA, and the 2012 Basin Plan, were both passed with bipartisan support despite the fierce public debate and the varied stakeholder views. The one underlying point of agreement was that Australia needed a Basin Plan.

MDBA does a great job. However an independent review of the socioeconomic impacts on Basin communities would engender greater public confidence could that be done?

The MDBA is the independent, expertise-based statutory authority whose chief objective is to deliver the Murray–Darling Basin Plan in a way that will secure the future of this vital river system and the communities and industries that rely on it.

Earlier this year we published a comprehensive economic and social evaluation of 40 communities across the southern Basin. The evaluation was part of our five-year review of the

Basin Plan. The results indicated that many communities are under social and economic from a range of factors, including the Basin Plan. The social and economic changes due to the Basin Plan varied significantly from community to community and depended on both the volume and speed of water buybacks. This work has been independently reviewed and it was concluded that the work has been conducted carefully and in a comprehensive fashion.

The Community Evaluations are available on the MDBA website at <https://www.mdba.gov.au/node/4639/>.

Why did MDBA hold back release of technical reports until after the first Senate disallowance motion?

The passage of two important amendments this year provide the next steps in achieving Basin Plan outcomes. The Sustainable Diversion Limit Adjustment Mechanism process involved robust assessment using a methodology designed by the MDBA and CSIRO to determine the volume of water that could remain in use.

I recognise that stakeholders wanted more information about individual adjustment mechanism projects at the time of the parliamentary debate. The MDBA worked with the states to make the business cases available which are now published at <https://www.mdba.gov.au/publications/mdba-reports/sustainable-diversion-limit-adjustment-mechanism-assessment-draft>. The passage of the amendment is the start of the process and Basin states will be working with communities to develop many of the projects between now and 2024.

The Ramsar sites at the end of the system cannot be maintained because the Coorong flows originally came from the opposite direction, so fix the real issues. The Coorong is dying because of its Ramsar listing and it cannot be sustained from the MDB yet requires large MDB flows?

Because the Coorong is at the end of the Murray River system, it has suffered considerably due to reduced inflows over the past 40 or so years, particularly with high levels of salinity. The MDBA's 2017 Basin Plan evaluation found we are making progress in the Coorong, with improved salinity and reports that fish species and vegetation along the Coorong are recovering, although there is still a long way to go to restore the Coorong to full health.

What rigour exists around the spend of \$13B and preventing opportunists from feathering their own nests with precious taxpayers money?

The Basin Plan is a \$13 billion investment in securing a sustainable future for the environment of the Murray–Darling Basin as well as the industries and communities that rely on it. It is a long term, internationally significant reform. Basin states and the Australian Government have agreed governance arrangements concerning the Basin Plan including through the Intergovernmental Agreement on Implementing Water reform in the Murray–Darling Basin. As with any government program of work all expenditure is subject to government due diligence procedures, reporting and audit processes, as well as scrutiny through annual reports, Parliament and the Senate Estimates processes.

Everyone keeps justifying decisions based on modelling. Why does that modelling never agree with observed data?

Hydrologic modelling is an important tool that we use to inform decisions about the river system using a standardised and repeatable measure. However, it is only one line of evidence that we use. The MDBA also uses the best available hydrological, environmental, social and economic knowledge and research and tests this with stakeholders through forums including public meetings and the Basin Community Committee.

The 450gl up water will price out dairying and rice. How do you justify the demise of 2 important staple food industries and the associated processors?

The SDL adjustment mechanism, including the commitment to recover a further 450GL of water through efficiency measures, was included in the Basin Plan in 2012 at the unanimous request of Basin States and the Australian Government. This mechanism has also delivered the potential for 605GL of reduced water recovery through implementation of measures by 2024 to operate the river system in a way that increases the utility of environmental watering.

Governments commissioned Ernst and Young to provide advice on this issue. Their [report](#) suggests that between 209 GL and 690 GL in efficiency measures could be achieved in a way that is socio-economically neutral or positive, consistent with the Basin Plan requirements.

The Department of Agriculture and Water Resources is responsible for delivering the efficiency measures program. The Department is working with Basin governments on the best way to deliver those measures.

COMMUNITY CONSULTATION STANDARD

PROJECT PROPOSAL

NOVEMBER 2018



1. BACKGROUND

Murray Darling Association

The Murray Darling Association is the peak body for local government in the Murray-Darling Basin. Established in 1944, our purpose is to provide effective representation of local government and communities at state and federal level in the development of policy and the management of Murray-Darling Basin resources.

There are 172 councils that sit within the Basin and whose communities rely upon water from within the catchment. The management of water is a matter that is of significant interest to local government.

The MDA is the only interjurisdictional association of local government, covering all 4 Basin states offering membership to councils providing advocacy, expertise and representation on Basin related issues

The MDA is built on strong foundations of good governance and high standards of accountability and integrity. Performance of the MDA is well regarded and compares favourably with our LGA peers across the sector, and with other levels of government.

The MDA is committed to the full and timely implementation of the Murray-Darling Basin Plan. We work with and for member councils engaging with National and state based local government associations, Regional Organisations of Councils, Joint Organisations and other local government affiliations.

The Challenge

The importance of Basin governments working together, with adequate and meaningful community consultation is essential to ensure the full and timely implementation of the Basin Plan.

One of the most significant and fundamental risks to the effective implementation of the Basin Plan is the absence of effective consultation of and engagement with Basin communities.

This is a particularly high risk for Basin governments responsible for investment in and the implementation of **supply projects** and **efficiency measures**.

The Productivity Commission identified *dissatisfaction and mistrust in parts of the community arising from a lack of transparency and consultation*¹ noting further *the greater threat... is for Governments to persist [with implementation] while appearing ignorant of the risks that local communities see as obvious*².

It is in the interest of every level of government and every community in the Murray-Darling Basin for local government to participate in informing the decisions and policies of

¹ Productivity Commission 2018, *Murray-Darling Basin Plan: 5 year assessment*, Draft Report Overview and Recommendations, Canberra. p10

² Ibid. p18

Basin Governments on issues that impact our rural and regional economies, towns and communities.

For all parties to remain committed and for the Basin Plan to be delivered on time and in full, confidence must be restored in governments' commitment to a triple-bottom line outcome, trust and good faith must be restored in the process underpinning community consultation, and local knowledge must be seen to be informing government decisions.

Of the 10 principles for Australian Government policy makers in the *Australian Government Guide to Regulation*, two are related to consultation. Notably, Principle 5 states: Policy makers should consult in a genuine and timely way with affected businesses, community organisations and individuals.

Good planning is essential to successful consultation. A consultation plan should ideally cover the whole policy making process and identify the objective of consultations, relevant target groups, appropriate forms of consultation and consultation times.

Consistent with the Government's requirements for regulatory impact analysis, consultation should remain proportionate to the potential impacts of the proposal.

While the quantity of consultation is important, the emphasis should be on achieving high-quality consultation. Publishing a consultation plan provides information to stakeholders about future consultation opportunities. This improves the transparency of policy development and gives stakeholders early warning, so they can contribute more effectively to the process.³

The challenge here is not a lack of any consultation, but the implementation of large amounts of poorly designed consultation in the past. In fact, a key challenge for design of successful future consultation and engagement processes is the high degree of 'consultation fatigue' and disengagement resulting from being asked to take part in previous consultation which they feel has failed to inform or influence any subsequent decisions.

New processes need to be designed that ensure people who take part in consultation and engagement processes are

- (i) asked to contribute in ways that move beyond prior consultation content, and
- (ii) receive clear feedback about how their input is used to inform and influence decision making.

³ Best Practice Consultation: Guidance Note. Australian Government, Department of Prime Minister and Cabinet, Office of Best Practice Regulation 2016
<https://www.pmc.gov.au/sites/default/files/publications/best-practice-consultation.pdf>

WHAT IS NEEDED?

The MDA is seeking to develop a community consultation standard and framework that can be applied to community consultation and engagement processes across NSW Basin communities, applicable for use in the context of Basin Plan implementation – with particular application in the preparation and delivery of supply projects and efficiency measures.

The framework will aim to provide clear timelines, identify roles and responsibilities, and identify accountabilities for information gathering and decision making.

Through this consultation standard, the MDA aims to:

- benchmark current consultation and engagement practices against existing best practice standards, to identify areas and avenues for improvement
- guide meaningful engagement with key stakeholders through the development of common consultation principles and consistent approaches.
- identify and clarify stakeholder responsibility;
- provide stakeholders with accurate, timely and relevant information.
- provide Basin governments with realistic consultation timeframes
- provide Basin Governments with direct access to local knowledge
- utilise the network and capacities of local government as a conduit to key community interests and representatives
- enable better inter-regional connectivity between projects;
- restore community confidence in Basin Governments' commitment to meaningful community consultation.
- build greater cohesion, collaboration and community support for the implementation of projects and toolkit measures.

2. OBJECTIVES

The key objectives of this project are:

1. To establish an agreed Community Consultation Standard and Guidelines for use in consultation and planning for supply projects, efficiency measures and other SDLAM requirements.
2. To establish a benchmark of current engagement practices to inform the design and implementation of the Consultation Standard and Guidelines.
3. To align and engage local government regions of the MDA across NSW to provide maximum effect and efficiency for regional consultation.
4. To pilot the Community Consultation Standard and Guidelines developed in 1 above at a regional level:
 - a. to consult with impacted communities on the The Menindee Lakes Water Saving Project;
 - b. to assess the Consultation Standard for efficiency

- c. to adopt an agreed, user friendly Community Consultation Standard and Guidelines for use in the implementation of water savings projects across NSW and other community development projects where applicable.

3. BUDGET AND FUNDING

COST

The proposed budget for the project is \$250,000 (excluding GST). The project tasks are outlined in the table below.

Project tasks	Cost (excl GST)
Stage 1: Develop a draft community consultation standard and guidelines, consistent with accepted principles.	60,000
Stage 1: Review NSW local government regional grouping to align for optimum effect and efficiency, and establish a single point of entry network for direct engagement with local government	110,000
Stage 2: Community workshops in pilot region - The Menindee Lakes Water Saving Project.	20,000
Stage 3: Evaluate and review framework. Revise if required.	10,000
Stage 3: Approval/agreement all regions	0
Project Management & Quality Assurance	10%
Contingency	10%
Total	\$250,000

FUNDING

The MDA is seeking funding support from the NSW Department of Industry | Water in the amount of \$250,000.

We would welcome the opportunity to discuss and considerations for alternative project design to identify shared expectations and objectives.

TIMEFRAME

The project will take approximately 16 weeks.

Targeted commencement date within a month of funding approval.

It is expected that once the Pilot implementation has been completed and assessed, application of the standard will extend to other regions and projects.

4. STAKEHOLDER ENGAGEMENT

Key to this project is the agreement of and buy-in from communities in committing to the consultation standard. Agreement will need to be determined and confirmed through consultation with NSW Government, MDA member councils, non-member councils and the communities they serve. Active stakeholder engagement will be required and encouraged throughout the entire project.

The following mechanisms for engagement are recommended:

1. Steering Committee for the project to include:
 - a. MDA Chief Executive – Emma Bradbury
 - b. University of Canberra - Dr Jacki Schirmer,
 - c. NSW Department of Industry | Water appointed representative/s
 - d. General Managers across councils of pilot region.

All project stages

2. Broader reference group to be involved in the process to build ownership, credibility, and community confidence in future consultation. The reference group could include:
 - a. MDA chairs from all NSW regions.
 - b. Representative from CSU / Institute of Land, Water and Society (ILWS)
 - c. Representatives of Regional Development Australia
 - d. Representatives of the Indigenous communities across the regions
 - e. General managers of NSW Regional Organisations of CouncilsBy involving a broader reference group, we will build ownership, credibility, and community confidence in future consultation.

RELATED NEED

A related project is the development of information, training and resource material to enhance water literacy at local government and community level.

A further related project is to map stakeholder, departmental and agency responsibilities specifically in the water delivery and management sector across the Basin and its various jurisdictions will be undertaken separately. The output of this project will be a navigable map of agencies and stakeholders that will equip community members to efficiently access the appropriate people and information as required.

Both of these resources can be used in conjunction with the Consultation Standard, leveraging the investment in the development of the local government access network.

DELIVERABLES

The deliverables from each stage of the project are outlined below.

Stage 1	Draft community consultation standard and guidelines, consistent with accepted principles of community consultation, and drawing on community expectations.
Stage 1	Network access to MDA-LGA regions consistent with stage based LGAs and RDAs
Stage 2	Conduct workshop in the Pilot region
Stage 3	Draft and final consultation framework, including defined objectives, techniques, timeframes, responsibilities and planned reporting outputs

EXPERIENCE AND CAPABILITY

The Murray Darling Association is a membership-based peak representative organisation representing local government and communities across the Murray Darling Basin.

Established in 1944, the MDA has a strong history steeped in the traditions and achievements of local government, working closely with communities and all levels of government to ensure the communities affected by the decisions of state and federal government have a clear and articulate voice at the table, informing the direction and realising the impact of those decisions.

The MDA executive management team, led by [Emma Bradbury \(CEO\)](#) will manage the project.

[Dr Lain Dare](#) of the University of Canberra is an expert in community engagement having completed her PhD and undertaken a range of engagement-based projects in forestry, water management and broader natural resource management issues. Lain has multiple publications on engagement and associated governance processes, including on engagement in the Australian water sector. With experience in the evaluation of consultative processes and the development of strategic engagement policies and procedures at local, national and global levels, Lain brings considerable expertise to this project.

Associate Professor [Dr Jackie Schirmer](#) of the University of Canberra is an internationally recognised expert in social impact assessment, with multiple publications on this topic that have focused on improving socio-economic impact assessment methodologies to improve their rigour. Her work has focused in particular on assessing the impacts of changes in access to natural resources.

As part of this work, Dr Schirmer established the [Regional Wellbeing Survey](#), a national survey focused on Australia's rural and regional areas.

The Regional Wellbeing Survey has collected data from 13,000 people annually, including more than 7,000 living in the Basin.



**UNIVERSITY OF
CANBERRA**



**HEALTH RESEARCH
INSTITUTE**

**SOCIO-ECONOMIC NEUTRALITY: DEVELOPING AN AGREED
FRAMEWORK FOR ASSESSING SOCIO-ECONOMIC IMPACTS OF
WATER REFORM INVESTMENTS**

PROJECT PROPOSAL

November 2018



1. OBJECTIVE

To establish an agreed framework for assessing socio economic impacts of water reform investment applicable for use in

- i) program design, and assessment of efficiency measures,
- ii) assessment of SDL adjustment projects,
- iii) long term policy and program development for structural adjustment and regional development investment.

2. THE CHALLENGE

While multiple socio-economic impact assessments have been undertaken to assess impacts of different aspects of the Basin Plan, these have not satisfied concerns of many local communities and residents. MDA and other organisations see the outcomes of this lack of confidence in existing assessment in the form of low community support for the Plan, which has at different points threatened the future of the Plan.

Despite many impact assessments conducted to date having high technical competence, they are not supported or trusted by many key stakeholders and residents of Basin communities. Existing assessments have typically been ‘top-down’, and have not adhered to the internationally recommended principles that socio-economic impact assessment should be a participatory process in which key stakeholders

- (i) *agree* on what should be assessed,
- (ii) *agree* on methods and criteria for assessing what is acceptable versus unacceptable impact, and
- (iii) have opportunity to review early findings and endorse findings.

The International Association for Impact Assessment recommends these processes as central to achieving social acceptance of impact assessment, and through this - social licence for activities about which impact assessment is being conducted.

Community consultation recently conducted by the Dept Agriculture and Water Resources (Murray-Darling Basin Water Infrastructure Program, Nov 2018) heard from multiple stakeholders across numerous communities that they were dissatisfied with current methods of consultation and socio-economic impact assessment.

Recently announced principles for establishing socio-economic neutrality are unlikely to be widely accepted by stakeholders in present form, as they were not developed using processes in which agreement to those principles was achieved from the key stakeholders who often lead public discussion about socio-economic impacts of the Plan. These principles need to have endorsement from stakeholders who are trusted by those living in communities potentially impacted by water reform measures.

An additional challenge is the current high levels of 'consultation fatigue'. Many Basin communities have experienced multiple rounds of consultation in which they are repeatedly asked the same questions, but not given opportunities to progress to more meaningful engagement in impact assessment processes.

Failure to shift from basic consultation to more in-depth engagement of local community stakeholders in impact assessment processes is a key driver of lack of support for the Plan.

Success in assessing socio-economic neutrality in future requires ensuring stakeholders have a 'stake' in how impact assessment is done through asking them to co-develop agreed protocols for impact assessment.

Enabling stakeholders to actively contribute to and endorse processes used to inform decision making about water reform and to endorse outcomes is key to building trust amongst the broader community.

3. OUR APPROACH

We will build community support for the next stages of water reform through developing socio-economic impact assessment processes that meaningfully engage trusted local stakeholders in the impact assessment process, and achieve their endorsement of findings of impact assessments.

This will in turn build community trust in water reform actions, something previous impact assessments have not achieved.

This requires the following stages:

- Develop agreed impact assessment framework
 - Agree what socio-economic impacts to assess
 - Agree on most appropriate methods to assess the selected impacts
 - Agree on principles of acceptable and unacceptable level of impact
- Conduct assessment using framework
 - Independent assessment using agreed framework
 - Initial findings interpreted in collaborative process involving stakeholders
 - Final findings formally endorsed by key stakeholders

We will demonstrate use of this approach by developing an agreement impact assessment framework, and applying it to a specific local context in a pilot study to demonstrate utility. This will result in a robust framework that is 'shovel ready' and able to be applied to further assessments of specific local water reform actions.

4. PROJECT TIMING AND STAGES

TIMEFRAME

The project will take approximately 12 months.

Stage 1: Agree what impacts to assess

1. Identify community objectives (Month 1-2)

Identify 'community futures' - the key social and economic values residents want to see maintained in their communities into the future, and key changes/improvements they hope for. Method: stakeholder consultation, rapid survey, literature review.

2. Identify potential impacts of water reform (Month 1-2)

Identify the range of potential social and economic impacts that could be assessed based on review of past assessments and consultation on water reform. Method: desktop review.

3. Stakeholder-driven prioritisation of impacts to be assessed (Month 3-4)

Stakeholders will participate in interactive sessions in which they are given demonstrated examples of assessing different impacts, and then prioritise which impacts should be assessed, using face to face and online workshops (20 in total), and an online survey to ensure as wide a range of stakeholders as possible take part.



Stage 2: Agree on impact assessment methods

1. Discussion paper on methods for assessing each impact identified in Stage 1 (Month 5-6)

Discussion paper will draw on international literature and guidelines to identify and recommend best practice, practical methods that enable robust impact assessment as well as providing avenues for stakeholder engagement through the assessment process. **2. Stakeholder briefings and comment (Month 7)**

Stakeholders will be asked to comment on the discussion paper via written feedback or engaging in discussions via the online platform Bang the Table or phone calls. Method: engagement of stakeholders via email, phone and Bang the Table platform

3. Framework finalised with stakeholder endorsement (Month 8)

Final impact assessment framework document produced, and stakeholders asked to endorse the recommended framework, with endorsing organisations list in the document.



Stage 3: Pilot assessment in 2 regions (Months 9-12)

The framework will be applied to assess proposed water reform actions in two regions. This will require implementing the agreed framework. The impact assessment process will include stakeholder consultation and assessment of objective datasets on social and economic conditions, with participatory modelling used to enable both experts and community members to jointly agree on predicted social and economic impacts.

5. BUDGET AND FUNDING

COST

The proposed budget for the project is \$250,000.00 (excluding GST). The project tasks are outlined in the table below.

Stage	Component	Cost (excluding GST)
Preliminary	Access and collate existing IP and tools.	\$10,000
Stage 1	Identify community objectives.	\$70,000
	Review potential impacts of water reform.	
	Agree impacts to assess	
Stage 2	Discussion paper	\$60,000
	Stakeholder comments and dialogue.	
	Final framework produced and endorsed by key stakeholder groups.	
Stage 3	Pilot assessment in two regions.	\$110,000

6. RELATED CONTENT

[Community Consultation Standard](#) project proposal November 2018

[Socio-economic impacts assessment and response framework – the neutrality test:](#)

(incl Cost Benefit analysis) project proposal March 2018

[Report on the Social and Economic Impacts of the Basin Plan Local Government Data Collection Project –](#) Final Report 2015

In 2014 the Murray Darling Basin Authority (MDBA) partnered with the Murray Darling Association (MDA) in a joint project focused on collecting and assessing the suitability of information available from local government organisations within the Basin to assist the MDBA to analyse the trends and drivers of economic change over time as the Basin Plan is implemented.

A key recommendation of that report was that further work be undertaken to develop resources that will assist both local government and the Murray Darling Basin Authority to access and share information that will assist in the ongoing monitoring and evaluation of social and economic impacts of the Basin Plan, felt at the local level.

This requirement is as essential to the effective implementation of the Basin Plan now as it was identified then.



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Strategic Advisory Subcommittee
2.30pm AEDST Tuesday, November 13, 2018
<https://zoom.us/j/225899041>

MINUTES – MEETING 004

1. ATTENDANCE

1.1 Present

Emma Bradbury	CEO, Murray Darling Association	
Peter Bond	CEO, The Murraylands and Riverlands LGA	South Australia
Adrian Butler	CEO, Federation Council	New South Wales
Pete George	Treasurer, Murray Darling Association	MDA Board representative
Matthew Magin	CEO, Balonne Shire Council	Queensland

1.2 Apologies

Gerard Jose	CEO, Mildura Rural City Council	Victoria
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1.3 Declaration of Interests

Nil

2. PREVIOUS MINUTES

2.1 Meeting 003, held 1pm AEDST Wednesday, October 17, 2018

Motion: That the Minutes of Meeting 003, held Wednesday, October 17, 2018 be accepted as an accurate record of that meeting.

P Bond/M Magin

Carried

3. BUSINESS ARISING

3.1 Project proposals – update

3.1.1 Department of Industry – Water

The MDA has submitted a \$250,000 project proposal to the New South Wales Department of Industry – Water, seeking the development of a community consultation standard.

3.1.2 Socio-economic neutrality

The MDA and University of Canberra have updated their previously developed *Water Resource Allocation Socio-economic Impacts Assessment and Response Framework* project, reflecting current discussions and requirements. CSIRO has stepped away from the project but want to continue to work with the MDA on future initiatives.

Action: Emma Bradbury to distribute the project proposals referred to above to subcommittee members.

3.1.3 Office of Environment and Heritage River Connections Project

This project will provide \$10 million across 11 years for connected and integrated planning for improved river health in New South Wales.

Emma Bradbury advised the only role she could see the MDA undertake through this program would be via an auspice capacity.

Emma Bradbury is on the application assessment committee and will manage any conflicts of interest as they arise.

Action: Subcommittee members to read correspondence distributed on November 13 regarding this project and provide feedback to Emma Bradbury.

Action: Emma Bradbury to distribute details regarding the above project to all qualified stakeholders.

3.2 MDA CEO network

The suggestion of a CEO's network was well received by MDA board members at the October board meeting. A formal recommendation from the subcommittee needs to be formatted in a concise manner to present to the board at a future meeting.

Action: Emma Bradbury to develop a brief regarding the proposed CEO network, focusing on:

- How the network will operate
- Benefits of its creation
- Utilising existing board-level member councils to establish the network

3.3 Boundary review

As part of efforts to promote strong council-led leadership in the regions, Emma Bradbury will tour northern New South Wales and southern Queensland between November 21 and 27, as well as South Australia in early December.

Discussions will be held with Narromine Shire Council regarding leadership of Region 10.

3.4 Board representation at Ministerial appointments

The importance of having representative in attendance at Ministerial appointments was raised at the MDA October board meeting.

Recommendation: That the MDA adopt as protocol that all Ministerial and other public representative appointments be attended by the National President, Regional Chair or respective delegate, along with the CEO.

4. GENERAL BUSINESS

4.1 Grants co-ordinator

With efforts occurring to develop and seek approval for projects, the subcommittee discussed the need to employ the services of a grant writer who specialises in identifying and applying for grants.

Action: Subcommittee members to send sample briefs for the employment of grant writers to Emma Bradbury.

3.09pm Matthew Magin left the meeting

4.2 Strategic Planning workshop

The MDA will hold its annual Strategic Planning Workshop in late January or early February 2019.

One of the key outcomes of this event will be efforts to develop the MDA's 2020-2024 Strategic Plan.

Action: Emma Bradbury to set the date for the Strategic Planning workshop.

5. NEXT MEETING

Wednesday, December 12, 2018
2.30pm AEDST

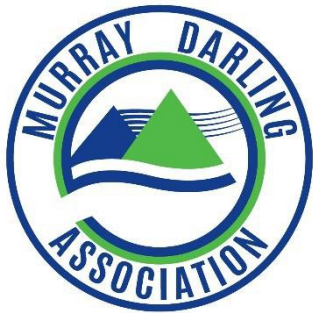
6. CLOSE

Meeting closed at 3.25pm

ACTIONS ARISING

Action	Who	Notes
Distribute the project proposals referred to above (Department of Industry – Water; and Socio-economic neutrality) to subcommittee members	Emma Bradbury	Email sent to SAG 20/11/2018 10.50am
Read correspondence distributed on November 13 regarding this project (Office of Environment and Heritage River Connections Project) and provide feedback to Emma Bradbury	Sub-committee members	
Distribute details regarding the above project (Office of Environment and Heritage River Connections Project) to all qualified stakeholders	Emma Bradbury	Email sent to SAG 20/11/2018 10.50am
Develop a brief regarding the proposed CEO network, focusing on: <ul style="list-style-type: none">• How the network will operate• Benefits of its creation• Utilising existing board-level member councils to establish the network	Emma Bradbury	Email sent to SAG 20/11/2018 11.01am

That the MDA adopt as protocol that all Ministerial and other public representative appointments be attended by the National President, Regional Chair or respective delegate, along with the CEO	Recommendation to MDA Board	Email sent to SAG 20/11/2018 11.01am
Send sample briefs for the employment of grant writers to Emma Bradbury	Sub-committee members	
Set the date for the Strategic Planning workshop	Emma Bradbury	Email sent to SAG



Executive Network Committee Terms of Reference

The committee is constituted under Part 4 section 14 of the Murray Darling Association constitution (2016).

Purpose

The Executive Network Committee provides advice to, and is a reference and support mechanism for, the MDA. The executive network committee is not a policy-making body, nor does it have substantive executive function.

Name of Committee

Executive Network

The title for the senior executive officer in councils in NSW is General Manager, while in SA, Vic and Qld the same position is referred to as the Chief Executive Officer. The Executive Network Committee or Executive Network is so named to avoid confusion or duplication between Basin states.

Key Objectives

The role of the committee is

- To provide high level strategic advice to the MDA about its identified priority issues.
- To arrange and coordinate reports to the MDA on those priority issues.
- To initiate reports and advice to the MDA on other matters identified by the Committee to be of strategic regional and Basin scale significance.
- To assist and advise the MDA about the development and implementation of its Strategic Plan and other plans.

Members

Membership of the Executive Network will comprise the Chief Executive Officers or General Manager of all Councils which have an appointed regional chairs of the MDA subject to the following:

- A Chief Executive Officer/General Manager who is a member of the committee may appoint a proxy to attend a meeting of the committee in his/ her place, provided the proxy is a member of the relevant Council's executive staff.
- Other regional organisations CEOs/GMs will also be invited to attend the meetings on a regular or as needs basis.
- Other State or Federal Government Agency staff may be invited to the committee on a regular or as needs basis.

Convenor/Chairperson

The Executive Officer of the MDA shall be the chairperson and convenor.

Meeting Frequency

The Executive Network Committee will meet the day prior to each meeting of the MDA Board.

Regional sub-committees of the network will meet the day prior to each meeting of MDA region of which their council is a member.

In lieu of a formal meeting, the Convenor may decide to communicate with Committee members via email, telephone or digital video conferencing.

Notwithstanding the above, the Committee shall meet at least three times per year prior to the MDA Board meetings (with the exception being the MDA Board meeting held in conjunction with the annual National Conference).

Meeting Procedures

- The Committee will operate on an informal basis and will not therefore be subject to formal meeting procedures.
- Agendas will be prepared for each meeting and circulated to members at least 5 working days in advance of the scheduled meeting.
- Detailed minutes will not be taken, but proceedings from the meeting will be verbally presented to the EPLGA Board meeting following the CEO meeting.

Executive Support and Implementation

- The Chief Executive Officer of the MDA will provide executive support to the Committee.
- In addition, the Committee may from time to time establish working groups or appoint individual members to consider and advance work on a particular issue or issues.

Reporting

The Executive Network Committee will be responsible for reporting outcomes from its own operations and the working groups to the MDA Board.